



Development Services

Housing and Neighborhood Services Bureau 411 West Ocean Boulevard, 3rd Floor Long Beach, CA 90802 (562) 570-6949

February 20, 2020

CHAIR AND PLANNING COMMISSIONERS City of Long Beach California

RECOMMENDATION:

Recommend that the City Council determine that the project is within the scope of the previously certified Program Environmental Impact Report prepared for the General Plan Land Use Element update EIR 03-16, SCH NO. 2015051054, and that no further environmental analysis is needed, and that the project is categorically exempt pursuant to Section 15061(b)(3) of the State CEQA Guidelines; and

Recommend that the City Council adopt an Ordinance, based on the recommendations in the staff's recommended policy components, amending Title 21 of the Long Beach Municipal Code (Zoning Ordinance) to: 1) repeal Title 21.60, Division IV — Voluntary Incentive Program to Create Housing for Very Low- and Low-Income Households and 2) Adopt a new Citywide mandatory incentive-based Inclusionary Housing program. (Citywide)

APPLICANT:

City of Long Beach, Development Services Department

411 West Ocean Boulevard, 3rd Floor

Long Beach, CA 90802

(Application No. 2001-19 (ZCA20-003)

BACKGROUND

In May 2017, the City Council adopted 29 policy recommendations to support the production of affordable and workforce housing. Policy 3.2 directs staff to begin the development of an Inclusionary Housing policy to enhance the production of affordable and mixed-income housing.

To assist with this effort, Development Services staff contracted with LeSar Development Consultants (LeSar), and their sub-consultants, Keyser Marston Associates (KMA) and The Robert Group (TRG). LeSar and TRG prepared background information and assisted with the community engagement process, and KMA completed an Inclusionary Housing Financial Evaluation (Exhibit A - Economic Analysis). The Economic Analysis is a critical component of the development of an Inclusionary Housing policy, as It assesses the impacts created by the imposition of Inclusionary Housing requirements, determines the feasibility of an Inclusionary Housing requirement in the Long Beach housing market, and estimates the fee amounts that

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can be supported for projects that are permitted to pay an in-lieu fee. The Economic Analysis also includes the following background information related to Inclusionary Housing implementation:

- An overview of the existing inclusionary housing programs in California (over 170 jurisdictions);
- An overview of key court cases impacting Inclusionary Housing policy;
- · An overview of recently adopted California Law regulating Inclusionary Housing policy;
- An overview of the role of the State Department of Housing and Community Development in ensuring that Inclusionary Housing policies do not constrain the production of housing;
- An overview of State Density Bonus requirements and its relationship to Inclusionary Housing;
- The economic feasibility, constraints, and opportunities of an Inclusionary Housing policy for Long Beach; and
- Baseline recommendations and options for a potential Inclusionary Housing policy.

Key recommendations of the Economic Analysis, including maximum allowable inclusionary percentages and in-lieu fee amounts, are included (Exhibit B - Economic Analysis Key Outcomes).

Long Beach currently has on the books, a voluntary program to encourage Inclusionary Housing. Long Beach Municipal Code Title 21.60, Division IV – Voluntary Incentive Program to Create Housing for Very-Low and Low-Income Households, was adopted in 1991 and provides a voluntary Inclusionary Housing program (Exhibit C - LBMC Title 21.60 Division IV). This program provides a density bonus of up to twenty-five (25) percent of the number of units allowed under base zoning for development projects of five (5) or more units on sites with allowable densities of thirty units per acre. This bonus is to be granted if at least twenty-five (25) percent of the bonus units are set aside for very low-income households, or if at least fifty (50) percent of the bonus units are set aside for low-income households. Under this voluntary incentive program, the requirement for affordable units may be met by the provision of on-site units, off-site units, rehabilitated units, or the payment of an in-lieu fee per density bonus unit granted, escalated annually by the Construction Cost Index (\$56,300 per unit in 2019). There are no records indicating that any affordable housing units have ever been produced through this voluntary program. Staff is recommending that it be replaced with the proposed mandatory incentive-based Inclusionary Housing program.

DISCUSSION

In September 2017 the Governor signed Assembly Bill 1505 (AB 1505), summarized below. This new State law provides jurisdictions with the ability to adopt Inclusionary Housing policies that impose affordable housing requirements on residential development.

1. Inclusionary Housing requirements should not act as a constraint to development;

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- 2. The requirements cannot deprive a property owner of a fair and reasonable return on their investment and cannot be "confiscatory;"
- 3. An Economic Analysis is required for Inclusionary Housing programs that require more than 15% of the units to be rented to households earning less than 80% of the Area Median Income (AMI), and such programs are subject to State review; and
- 4. Inclusionary Housing programs must include alternative means of compliance such as in-lieu fees, land dedication, off-site construction, or acquisition and rehabilitation of existing units.

State Housing Element Law requires local jurisdictions to accommodate a share of the region's projected housing needs for the planning period by ensuring that they have adequately zoned land to accommodate housing production. This share, called the Regional Housing Needs Assessment (RHNA), is allocated to individual jurisdictions in the six-county region, including Los Angeles County, by the Southern California Association of Governments (SCAG). Further, the RHNA is distributed by income category. Table 1 below provides the Long Beach RHNA allocation and accomplishments through 2019 for the current planning period, 2013-2021 (5th Cycle RHNA).

Table 1: Long Beach RHNA Progress through 2019

RHNA Allocation by income and units	Very-Low Income	Low Income	Moderate Income	Above Moderate Income	Total
Allocation	1773	1066	1170	3039	7048
Progress (Permitted Units)	436	191	28	2600	3256

An Inclusionary Housing Program must balance the interests of property owners and developers against the public benefit created by the production of affordable housing units, and it can be expected to fulfill only a small portion of the unmet need for affordable housing in Long Beach.

Dedicated 100 percent affordable housing projects have access to public funding sources that provide a more cost-efficient way to achieve deeper affordability than can be supported by an Inclusionary Housing requirement. There a are variety of federal, state, and county funding programs that are typically used to subsidize these projects, the majority of which require income and affordability requirements that target very low-income households earning below 50% AMI. For example, the Federal and State Low-Income Housing Tax Credit Programs, which are key financing components of subsidized affordable housing projects, have an average income and affordability requirement of 46% AMI. The State's No Place Like Home Program (\$2 billion) available through the County of Los Angeles requires income and affordability targeting at 30% AMI (extremely low-income). The State's Multi-Family Housing Program (\$1.5 billion) requires income and affordability targeting at between 30% and 60% AMI. The City's affordable housing resources can assist households earning up to 80% AMI, with specific targeting requirements at 30%, 50%, and 60% AMI. There are currently no

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programs available to subsidize the production of moderate-income units serving households earning up to 120% AMI.

As can be seen in the RHNA chart above, the market is producing few moderate-income units, and the ones that are shown were negotiated through the sale of Successor Agency-owned sites. Since there are no funding programs to assist in the production of moderate-income units and the market does not produce them without an incentive, it is important that an Inclusionary Housing policy address the production of moderate-income units. Table 1 shows that more very low-income units are being produced than low-income units, which is a result of the income targeting required by the Federal, State, and local housing funding programs mentioned above. It is also important that an Inclusionary Housing policy address the production of low-income units.

Based on State regulations, the Economic Analysis, the City's housing needs prescribed by RHNA, and available housing funding resources, staff has prepared a Proposed Inclusionary Housing Policy (Exhibit D) (Proposed Policy). The Proposed Policy, which is summarized below, includes options for the required inclusionary percentage and income targeting, along with prescribed policy components. The Proposed Policy follows the recommendations of the Economic Analysis, with required Inclusionary percentages that are below the maximum allowed, to cautiously balance the interests of property owners and developers with the public benefit created by the production of affordable housing units. Staff's recommended structure, including Inclusionary percentages and income targeting is presented in Exhibit D, and is restated at the end of this report.

PROPOSED INCLUSIONARY HOUSING POLICY SUMMARY

In Long Beach, market conditions and development activity vary significantly from one area of the City to another. The Economic Analysis found that only the Downtown (PD-30) and Midtown (SP-1) areas of the City have experienced residential development activity, with the most robust activity occurring in the Downtown area, and several subsidized affordable housing developments occurring in Midtown. Due to these conditions, the proposed policy divides the City into Area 1, consisting of Downtown and Midtown, and Area 2, consisting of the remainder of the City, where very few residential units have been built over multiple real estate cycles. Given the high level of recent development, and anticipated future development in Area 1, the Economic Analysis was able to support the imposition of mandatory Inclusionary Housing requirements in Area 1. Due to the absence of new development in Area 2, the Economic Analysis was not able to support the imposition of mandatory Inclusionary Housing requirements in Area 2, but instead recommends an incentive-based Inclusionary Housing program that includes deeper incentives to encourage development. A map identifying these areas is attached (Exhibit E — Submarket Map).

Proposed Policy for Areas 1 and 2

Area 1 consists of Area 1a, the Downtown Plan Area (PD-30), and Area 1b, the Midtown Plan Area (SP-1). In Area 1 (a and b), a mandatory Inclusionary Housing requirement will be

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required for the development of any new residential rental or ownership housing project containing 10 or more units. The requirement will be triggered for any applicable residential development project requiring Site Plan Review and will take effect October 1, 2020. Any projects that have submitted a complete application for a development entitlement prior to the effective date will be exempt from these requirements.

Area 2 includes all other areas of the City not included in Area 1. There has been almost no new residential development in Submarket Area 2 over multiple real estate cycles, indicating that the housing development market is constrained. Based on the Economic Analysis, staff recommends establishing an incentive-based program that encourages residential development where there has historically been none, as well as ensure that any new housing contains units affordable to lower-income households. This program may include a density bonus greater than otherwise allowed by current State density bonus law, as well as other development incentives or concessions including, but not limited, to reductions in site development standards or modifications of zoning code or design requirements. The incentive program and associated Inclusionary Housing requirements will take effect following a 2020 update to the City's Density Bonus Ordinance (January 2021).

The Incentive-based Inclusionary Housing requirement will be triggered upon the development of new residential rental or ownership housing units in projects with 10 or more units where an action requiring a legislative approval or exception is required (discretionary approval), such as a General Plan Amendment or Zone Change. The requirements are focused on residential or mixed-use zoned properties compatible with higher-density residential development and underutilized commercially-zoned properties.

In Area 1 and Area 2, applicable new residential projects will be required to include a percentage of income-restricted affordable housing units targeting a specific income category/income categories. Three Inclusionary percentage options are presented for the Planning Commission's consideration (Table 2).

The percentage of total project units refers to the percentage of the total number of units in a project that are required to be made affordable. The income percentage indicates the required income category targeted for the affordable units in the project. For example, under Rental Housing Option B, a rental project containing 100 total units would be required to provide a total of 12 affordable units by providing 6 low-income units (50%) and 6 moderate-income units (50%). Staff is recommending Option B with a 12 percent Inclusionary Housing requirement and income targeting at 50 percent low-income and 50 percent moderate-income.

Table 2: Area 1 and Area 2 Inclusionary Requirements

Rental Housing Option A	10% of Total Project Units 20% Very Low Income and 80% Low Income
Rental Housing Option B	12% of Total Project Units 50% Very Low Income and 50% Moderate Income
Rental Housing Option C	14% of Total Project Units 30% Low Income and 70% Moderate Income

Ownership Housing	10% of Total Project Units	
	100% Moderate Income	
		2 - 11

STAFF RECOMMENDATION - AREAS 1 & 2

10% of Total Project Units 100% Moderate Income
1

The Inclusionary Housing requirements in Area 1 are proposed to be phased in starting October 1, 2020, and the requirements in Area 2 will be phased in starting January 2021 according to the schedule in

Table 3, below. The full requirements are imposed in 2024 and beyond. The proposed phasing is recommended to cautiously implement the Proposed Policy and evaluate impacts to market-rate development during the Proposed Policy's initial five-year review period.

Table 3: Inclusionary Requirement Phasing Schedule

Year	Rental Option A (10%)	Rental Option B (12%)	Rental Option C (14%)	Ownership (10%)
	Requ	ired Percentage	of Total Project	Units
2020/2021	4%	5%	6%	4%
2022	5%	6%	7%	5%
2023	7%	8%	10%	7%
2024	10%	12%	14%	10%

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Other Program Components for Areas 1 and 2

Alternative Means of Compliance

State law requires that Inclusionary Housing Policies must offer alternative means of compliance with the Inclusionary requirement, which may include in-lieu fees, land dedication, off-site construction, or acquisition and rehabilitation of existing units. The proposed list of alternative means of compliance are listed in Table 4 (below). These proposed alternatives would require on-site compliance for large projects of 21 units or more and allow smaller projects the flexibility to choose whether to construct the units on-site or pay an in-lieu fee. Off-site production is also proposed as an alternative means of compliance. However, both staff's analysis of other jurisdictions' best practices and stakeholder feedback indicated that off-site compliance often becomes infeasible after the triggering market-rate units are constructed. Because of this, staff's proposed off-site production option, if chosen by an applicant, would require discretionary approval by the City as well as an increased Inclusionary unit percentage over what would have otherwise been required. This option also requires the Inclusionary units to begin construction before the market-rate units can be developed.

Table 4: Inclusionary Housing - Alternative Means of Compliance

Option	Description
On-Site within a Market-Rate Project	 Units shall be dispersed through the project and be of equal size, mix, access to amenities, and quality to the market-rate units. On-site development mandatory for projects with 21 or more units.
In-Lieu Fee Payment Option	 Allowed by-right for projects up to 20 units. Allowed by-right for all ownership projects. Allowed by-right for any fractional Inclusionary Housing Requirement.
Rental, Moderate-Income	\$223,000 per unit or \$37.90 per s.f. of GBA.
Rental, Low-Income	\$356,000 per unit or \$37.90 per s.f. of GBA.
Rental, Very Low-Income	\$383,000 per unit or \$38.50 per s.f. of GBA.
Ownership, Moderate-Income	\$270,000 per unit or \$23.80 per s.f. of GBA.
Off-Site Production	 May be considered by the City through a discretionary process. Site must be within Long Beach, within 1 mi. of the market-rate project, and have appropriate land use designations. City shall have approval rights. Inclusionary percentage increased by 20% above the otherwise required percentage. Off-site units must be rental units. Inclusionary units must begin construction prior to construction of market-rate units.

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Condominium Conversion and Ownership Units

Developers who choose to obtain a tentative tract map for a residential rental project shall be required to fulfill the appropriate rental Inclusionary Housing requirement for the mapped project, regardless of whether they plan to sell the units as condominiums later. Should the project be converted later, the developer may maintain the units as affordable rental units; market the units for sale at moderate-income levels and offer the existing tenant a first right of option to purchase; or relocate the tenants under the terms imposed by the City's Condominium Conversion Ordinance (LBMC 20.32) and sell the units at a price affordable to moderate-income households.

When an Inclusionary Housing unit is originally sold, the home buyer must enter into a covenant agreement with the City. To secure the obligation, the home buyer will enter into a loan agreement and deed of trust with the City that carries an original principal balance that is equal to the affordability gap that existed when the home buyer purchased the Inclusionary Housing Unit. The City is not required to contribute any cash to the transaction.

General Program Provisions

- Affordability covenant periods will be set at 55 years for rental units and 45 years for ownership units.
- Projects will be subject to the City's Affordable Housing Monitoring Fee included in the City's adopted fee schedule (rental units only).
- In-lieu Fees will be deposited into a new Inclusionary Housing Fund. The use of the funds will be restricted for new construction affordable housing development. Up to 30% of the funds may be used for moderate-income housing (up to 120% AMI) and a minimum of 70% of the funds must be used for lower-income housing (80% AMI and below).
- Annual reporting of the program will be incorporated into the Housing Element Annual Progress Report. An initial review of the program will be conducted at the end of the 3rd year.
- The entire program will be re-evaluated every 5 years.
- An administrative manual will be prepared and updated as needed to reflect changes that are made to the Program.

Density Bonus Incentives

A tool commonly used to reduce the financial impact associated with the imposition of Inclusionary Housing requirements is the density bonus established in the Government Code. The provisions require jurisdictions to provide density bonuses based on a sliding scale ranging from 5% to 35% depending on the magnitude of the income restrictions being imposed. The City must agree to apply the affordable units used to fulfill the Section 65915 requirements to the Inclusionary Housing requirements that will be imposed on a project.

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The density bonus can act to materially reduce the financial impacts created by Inclusionary Housing requirements. The City is required to grant a developer's request for the statutorily established density bonus along with the requisite number of concessions and incentives, as well as any necessary development standards reductions or waivers. Expanded density bonus incentives will be necessary to implement the Submarket Area 2 requirements. An update to the City's Density Bonus Ordinance will be completed in 2020 so the Area 2 requirements can be implemented beginning in January 2021.

Other Development Incentives

- A. The City offers developer impact fee exemptions for low-income units through the Long Beach Municipal Code, for transportation improvement, park and recreation facilities, police facilities, and fire facilities development impact fees.
- B. Projects including affordable units incorporated within the market-rate project will be provided priority plan check review status without the cost of expediting fees.
- C. Projects including a level of affordable units beyond the base inclusionary requirements will receive priority entitlement processing.
- D. Once a project is approved, the applicant will receive priority entitlement processing and building permit processing if that same design is used again at an additional location.

SUMMARY OF COMMUNITY ENGAGEMENT AND PUBLIC COMMENT

Two initial community meetings were held on December 5th and December 8th, 2018 for community members to learn about the components and concept of an Inclusionary Housing policy and for staff to provide information on the study process and timeline. These two meetings were attended by a total of 67 community members. Staff fielded more than 35 questions during the meetings and received approximately 15 comments via comment card. Many of the inquiries were related to specific components of an Inclusionary Housing policy, such as: the geographic location of Inclusionary Housing units; whether a policy would be mandatory; purpose and amount of in-lieu fees; and potential application to multi-family rehabilitation projects. Other comments and questions from community members encouraged staff to study the potential impacts on new development that may result from the imposition of an Inclusionary Housing requirement and suggested that incentives for new development be considered.

A third community meeting was held on June 29, 2019 to present the preliminary findings of the Economic Analysis and its initial recommendations. A total of 28 people attended, and there were 13 comments were submitted. The top three policy options supported by attendees of this meeting were: encouraging or requiring on-site production; allowing fulfillment of affordability requirements with a mix of combined affordability levels; and, imposing Inclusionary Housing requirements on new projects in Area 2 that request zone changes, density increases, height increases, or other development waivers.

Following the June 2019 community meeting, two stakeholder focus group meetings were held on August 5, 2019, one for members of the housing advocacy community and one for members

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of the development community. Seven representatives attended the housing advocates stakeholder meeting. These participants expressed a desire for the study to frame impacts in terms of social equity in addition to analyzing economic feasibility and supported on-site inclusionary development rather than payment of an in-lieu fee or off-site development. A total of 11 stakeholders attended the developers' stakeholder meeting. Comments from the development community included support for a voluntary, flexible approach to encourage development in Submarket Area 2 as well as a grandfather clause for developments already in the pipeline. Stakeholders in this meeting expressed various concerns with the methodology and assumptions made in the Economic Analysis, and requested the full text of the study, which had not been released by the date of the stakeholder meeting.

A Planning Commission Study Session was held on August 22, 2019 to present the methodology and results of the Economic Analysis; outline preliminary recommendations for a potential inclusionary housing policy; and present the results of staff's stakeholder engagement efforts. Several community members expressed the preference that the Inclusionary Housing requirements be made mandatory citywide, as well as a preference that the Inclusionary percentages and in-lieu fees be made as high as feasibly possible. Others spoke regarding the potential negative impacts to development throughout the city because of the imposition of Inclusionary requirements. Commission members posed questions regarding the effectiveness of Inclusionary Housing policies in other cities and potential best practices; recommended inlieu fee structure; a potential phasing schedule for the imposition of Inclusionary Housing requirements; and technical clarifications relating to the methodologies and assumptions of the economic analysis.

Comments gathered at the various community events and Planning Commission Study Session as well as written comments, including a peer review of the Economic Analysis, which was prepared by Beacon Economics and commissioned by the Downtown Long Beach Alliance, are attached (Exhibit F - Summary of Community Input). KMA's Response to the peer review is also attached (Exhibit G - KMA's response to the Peer Review).

PUBLIC HEARING NOTICE

In accordance with public hearing notification requirements for a Zoning Ordinance Amendment in Long Beach Municipal Code Section 21.21.302.C, notice of this public hearing was published in the Long Beach Press-Telegram on February 4, 2020; written notices were sent to the California Coastal Commission and all City libraries. Three public hearing notices were posted in public places throughout the City. Additionally, notice of the proposed code amendment was distributed through the City's LinkLB e-mail blast system.

ENVIRONMENTAL REVIEW

In accordance with the California Environmental Quality Act (CEQA) and the CEQA Guidelines, this project is within the scope of what was analyzed in the previously certified Program Environmental Impact Report (PEIR) EIR 03-16 (SCH NO. 2015051054) prepared for the General Plan Land Use Element update, which found significant and unavoidable impacts

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related to air quality, global climate change, noise and transportation. The proposed Inclusionary Housing program will not result in any new significant impacts or any impacts greater than those analyzed in the PEIR. None of the conditions requiring a new subsequent or supplemental environmental impact report, as stated in Section 21166 of the Public Resources Code or in Sections 15162 or 15163 of the CEQA Guidelines, are present.

Additionally, pursuant to Section 15061(b)(3) of the State CEQA Guidelines, the proposed Inclusionary Housing program has been determined to be categorically exempt as the proposed program will be included in the amendment to Title 21 is covered by the general rule that CEQA applies only to projects that have the potential for causing a significant effect on the environment. The proposed Inclusionary Housing program does not involve the physical development of housing units, but establishes the requirement that future market-rate residential development projects will be required to include a percentage of units affordable to low- and moderate-income households. Therefore, the activity is not subject to CEQA.

RECOMMENDATION

Staff recommends approval of all the proposed Inclusionary Housing components included in Exhibit D, and recommends the following rental Inclusionary Housing production requirements:

Area 1 and Area 2

Rental Housing Option B	12% of Units 50% Low Income and 50% Moderate Income
Ownership Housing	10% of Total Project Units

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Respectfully submitted,

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Attachments: Exhibit A – Economic Analysis

Exhibit B - Economic Analysis Key Recommendations

Exhibit C - LBMC, Title 21.60 Division IV

Exhibit D - Proposed Inclusionary Housing Policy

Exhibit E - Submarket Map

Exhibit F – Summary of Community Input Exhibit G – KMA Response to Peer Review