#### YMCA of GREATER LONG BEACH COMMUNITY DEVELOPMENT YMCA 820 Long Beach Blvd • Long Beach, CA. 90813

October 2, 2018

Dear Councilmember:

The Community Development YMCA and the California Emerging Technology Fund are requesting your support for an agenda item to be discussed at the October 2, 2018 Council Meeting. It is listed on the agenda as file number 18-0874 named the Neighborhood Transformation Partnership Agreement.

I would like to elaborate on the services that the Community Development YMCA provides to Long Beach. The Community Development YMCA Branch exists to support the YMCA of Greater Long Beach mission by reaching out and involving the lowest income communities in Long Beach with the highest quality most cutting edge innovative programs that teach values, build skills, and create community leaders. Last year, the Community Development Branch served over 3,200 people from the Long Beach area.

Our staff and volunteers reflect and embrace the diversity that is Long Beach through coming from the same neighborhoods, speaking the same language, having the same faiths, and celebrating the same customs.

Our programs have both breadth and depth in the way we provide services and involve people and help them through crisis. We believe that building strong children, families and communities requires our YMCA to constantly do outreach beyond its walls and to build trust within all segments of our communities, especially those who are disengaged.

We have partnered with the California Emerging Technology Fund to further our reach in the community. Neighborhood Transformation is a strategy to align existing public resources and attract new investments to achieve better futures for residents in low-income neighborhoods with accountability for 5 Big Outcomes: Education; Employment; Crime; Poverty; Health. It is anchored by collaboration among County, City and School Governments to coordinate actions that are: people-focused; place-based; and linked to the regional economy. A key element of Neighborhood Transformation is Integrated Services Teams comprised of existing personnel with the following expertise: social services, public health, mental health, alcohol and other drug abuse prevention, probation and any workforce training services from the County; law enforcement, recreation services, and workforce training programs from the City; and education support services from the School.

Enclosed is an Overview of the Initiative developed by the California Emerging Technology Fund (CETF), with whom the YMCA of Greater Long Beach is partnering. I will be reaching out to you in the next couple days to answer any questions you might have before the City Council Meeting on Tuesday.

Please join Assemblymember Patrick O'Donnell, LBUSD Superintendent Chris Steinhauser, School Board Member Megan Kerr, and the California Emerging Technology Fund in supporting the Neighborhood Transformation Agreement. We have attached eight letters of support to this email from the agencies we partner with championing our work in the community.

Sincerely,

Robert Cabeza

Vice President of Community Development

(562) 230-4619



CO-CHAIR AND SECRETARY Barbara O'Connor, Ph.D.

Professor Emeritus
California State University, Sacramento
Retired, National Board of Directors AARP

CO-CHAIR AND TREASURER-CFO Rich Molta Retired Vice President

AT&T

Jeff Campbell

Vice President, The Americas Global Government Affairs Clsco Systems, Inc.

The Honorable Martha M. Escutia Former California State Senator Vice President Government Relations University of Southern California

Barb Johnston

CEO HealthLinkNow Inc.

Jim Kirkland
General Counsel
Trimble Inc.

Rancé D. Martinez
President Emeritus

Los Angeles City College
Tim McCallion

Adjunct Professor California State University Les Angeles Retired President – West Region, Verizon

Pedro Noguero, Ph.D.
Distinguished Professor of Education
Center for the Study
of School Transformation
University of California, Los Angeles

Darrell J. Slowart Public Sector Manager Intel, Americas

**Dorian Traube, Ph.D.**Associate Professor
Dworak-Peck School of Social Work
University of Southern California

Melinda White CEO Transit Wireless Retired Region Prosident Frontier Communications

Carol Whiteside Partner California Strategies, LLC

PRESIDENT AND CEO Sunne Wright McPoak

CALIPORNIA EMERONIO TECHNOLOGY PUND www.coffund.org

41 4 13th Street, Suite 200 B Oakland, Colifornia 94612 41 5-744-CETF (2383)

The Petroleum Building 714 West Olympic Boolevard, Suite 924 Los Angelos, California 90015-4133 213-443-9952 September 18, 2018

Dear Members of the Long Beach City Council:

The California Emerging Technology Fund is a statewide organization whose mission is to close the digital divide. We commend the vision and leadership of Long Beach City Council and strongly support its action to build upon a strong foundation of commitment to Digital Inclusion through approval of the Neighborhood Transformation Partnership Agreement that is on today's Agenda.

On January 23 of this year, Long Beach City Council unanimously approved developing a Roadmap for Digital Inclusion to ensure that all the residents of Long Beach have access to the Internet, which we believe is a 21<sup>st</sup> century civil right. Since that time, much work has been accomplished through the City's Tech and Innovation Commission and Tech and Innovation Department. CETF was very pleased to provide a recent grant to the Long Beach Library Foundation to support Digital Inclusion and Community Engagement to implement the January 23 City Council resolution. The July 26 Digital Inclusion Community Forum, one of the activities this grant supported, already has led to a report that was presented to the Technology and Innovation Commission on August 22. This work was critical in gaining feedback from the most underserved and digitally disconnected populations in Long Beach. Not surprisingly, one of the key pieces of feedback was the lack of home Internet affordability.

That is why CETF supports the Neighborhood Transformation Partnership Agreement which is before the City Council today. The Digital Divide is another manifestation of the Opportunity Divide and the Economic Divide. The challenges of concentrated, persistent poverty need to be addressed in an effective Digital Inclusion strategy to have optimal impact and sustained success. Neighborhood Transformation is an approach to address the inter-related factors and forces that constitute a "wall of poverty" for low-income residents.

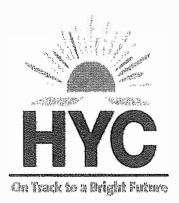
We commend the City Council for recognizing the relationship between the Economic and Digital Divide and for working to close both. We thank you for taking action today to approve the Neighborhood Transformation Partnership Agreement.

Sincerely,

Sunne Wright McPeak President and CEO

California Emerging Technology Fund

ewight to Read



September 13, 2018

Dear Members of the Long Beach City Council:

On behalf of Helpline Youth Counseling (HYC), I am writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. HYC also commends the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

As a community-based organization working to improve the quality of life for low-income residents of Long Beach, we know how important it is to achieve Digital Inclusion and how difficult it can be to reach the most disadvantaged residents to get them online. Fortunately, the City of Long Beach has established a solid foundation in public policy and strategic actions. Many community-based organizations and civic leaders have become involved in successful programs with measureable results. However, there are so many factors and forces that impact low-income neighborhoods that extraordinary efforts are required to overcome the "wall of poverty" to achieve equity in getting the majority of currently unconnected and underconnected residents online. That is why we are urging the City Council to approve and sign onto Neighborhood Transformation Partnership Agreement to foster even deeper coordination and collaboration among all jurisdictions to promote Digital Inclusion and other strategies to get residents out of poverty.

Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely

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**Executive Director** 

Helpline Youth Counseling

# ST. LUKE'S EPISCOPAL CHURCH

Following Jesus' loving example

September 11, 2018

Dear Members of the Long Beach City Council:

We commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and urge approval of the Neighborhood Transformation Partnership Agreement, which builds on previous policy commitments and accomplishments. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement. For 15 years, the YMCA Youth Institutes' offices were at St. Luke's, and we know them to be a reliable, effective, and deeply community committed partner.

We know how important it is to achieve Digital Inclusion and how difficult it can be to reach the most disadvantaged residents to get them online. Fortunately, the City of Long Beach has established a solid foundation in public policy and strategic actions. Many community-based organizations and civic leaders have become involved in successful programs with measurable results. However, there are so many factors and forces that impact low-income neighborhoods that extraordinary efforts are required to overcome the "wall of poverty" to achieve equity in getting the majority of currently unconnected and under connected residents online. For this reason, we urge the City Council to approve and sign onto Neighborhood Transformation Partnership Agreement to foster even deeper coordination and collaboration among all jurisdictions to promote Digital Inclusion and other strategies to get residents out of poverty.

Please join Long Beach Unified School District, Los Angeles County, State Assembly member Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely,

The Rev. Jane Soyster Gould

Rector

St. Luke's Episcopal Church



# LONG BEACH IMMIGRANT RIGHTS COALITION

525 E. 7TH STREET, #210 LONG BEACH, CA 90813 562-204-6333 WWW.LBIRC.ORG ADMIN@LBIRC.ORG

September 18, 2018

Dear Members of the Long Beach City Council:

We are writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

We know how important it is to achieve Digital Inclusion and how difficult it can be to reach the most disadvantaged residents to get them online. Fortunately, the City of Long Beach has established a solid foundation in public policy and strategic actions. Many community-based organizations and civic leaders have become involved in successful programs with measurable results. However, there are so many factors and forces that impact low-income neighborhoods that extraordinary efforts are required to overcome the "wall of poverty" to achieve equity in getting the majority of currently unconnected and underconnected residents online. That is why we are urging the City Council to approve and sign onto Neighborhood Transformation Partnership Agreement to foster even deeper coordination and collaboration among all jurisdictions to promote Digital Inclusion and other strategies to get residents out of poverty.

Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely,

monthel (110)

Maribel Cruz

**Operations Manager** 

Long Beach Immigrant Rights Coalition



September 10, 2018

Dear Mayor Garcia and members of the Long Beach City Council,

We in the Uptown Business Improvement District commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for all the work they do for the youth of our community and for convening meetings and facilitating conversations that developed the Partnership Agreement.

We know how important it is to achieve Digital Inclusion and how difficult it can be to reach disadvantaged residents to get them online. Fortunately, the City of Long Beach has established a solid foundation in public policy and strategic actions. Many community-based organizations and civic leaders have become involved in successful programs with measureable results. However, there are so many factors and forces that impact low-income neighborhoods that extraordinary efforts are required to overcome the "wall of poverty" to achieve equity in getting the majority of currently unconnected and under connected residents online. That is why we are urging the City Council to approve and sign onto Neighborhood Transformation Partnership Agreement to foster even deeper coordination and collaboration among all jurisdictions to promote Digital Inclusion and other strategies to get residents out of poverty.

Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely,

Tasha W. Hunter Executive Director

**Uptown Business Improvement District** 

Hunter@UptownLongBeach.com 6082 Atlantic Ave. Long Beach, CA 90805 562.984.8500 Dear Members of the Long Beach City Council:

We are writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

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Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

11.11

CEO

Women In Action Reaching Out



September 18, 2018

Dear Members of the Long Beach City Council:

We are writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

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Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely,

Eileen Harris Development Director

human-I-T

Eileen@human-I-T.org | 323-364-4791 ext. 909



# Championing the Success of English Learners

September 18, 2018

Dear Members of the Long Beach City Council:

We are writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

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Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely.

Shelly Spiegel-Coleman

Executive Director Californians Together September 18, 2018

Dear Members of the Long Beach City Council:

We are writing to commend the leadership of the City of Long Beach in addressing the challenges of the Digital Divide and to support approval of the Neighborhood Transformation Partnership Agreement which will build upon all of your policy commitments and accomplishments to date. We also commend the YMCA of Great Long Beach Youth Institute for convening meetings and facilitating conversations that developed the Partnership Agreement.

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Please join Long Beach Unified School District, Los Angeles County, State Assemblymember Patrick O'Donnell, YMCA, and the California Emerging Technology Fund by voting today to support the Neighborhood Transformation Partnership Agreement.

Sincerely,

Rebecca F. Clark President & CEO LINC Housing LINC Housing
3590 Plm Avenue
Long Seach ( A 90807-3003
felephone: 562 684 1100

Encounter Sell pset 1117 www.tirefrontong.org

> ARCEING FRAK FOMMENTIES TRRITOS HOUSING



# Neighborhood Transformation Partnership Agreement Frequently Asked Questions

# What is Neighborhood Transformation?

Neighborhood Transformation (NT) is an initiative to align existing public resources to achieve better futures for residents in low-income neighborhoods with accountability for results in 5 Big Outcomes: Education; Employment; Crime; Poverty; Health. Effective NT requires collaboration among County, City and School governments to coordinate actions that must be: people-focused; place-based; and linked to the regional economy. A key element of NT is Integrated Services Teams comprised of existing personnel with the following expertise: social services, public health, mental health, alcohol and other drug abuse prevention, probation and any workforce training services from the County; law enforcement, recreation services, and workforce training programs from the City; and education support services from the School. An Integrated Services Team is responsible for about the same caseload that each person was managing individually within their own department. However, the integrated approach allows each Team member to be the lead "family navigator" for a lesser number of cases while providing expertise to other Team members for all cases. Further, the focus on people with accountability produces better outcomes for children and their families to move out of poverty and generates a higher "return on investment" for taxpayers, which saves money in the long run. It is win-win for both people in need and the government.

# How does an Integrated Services Team work?

The first step in forming an Integrated Services Team is for the County, City and School to review the caseload data for the neighborhood and determine what discipline and how many existing human services workers (including law enforcement) are being devoted to the community. This analysis will indicate the number of professionals from specific disciplines who should be assigned to the Integrated Services Team(s) responsible for that neighborhood. The Team then reviews all the neighborhood demographic data and existing cases to: (a) understand the conditions, characteristics and dynamics in the neighborhood; and (b) assign a member of the Team to each case as the "family navigator" to be the primary case worker for the household. The "family navigator" is responsible for working with the residents in the household to develop a plan for increased self-sufficiency and then assisting each person in the family to thrive. The plan delineates goals and timeframes for success and identifies requisite services and interventions to achieve measurable outcomes. The Teams focuses on the whole family unit, rather than just the individual, and builds upon family strengths to provide services driven by and customized to each family's unique circumstances. This multidisciplinary approach produces a comprehensive, consistent strategy for each family, reducing conflicting expectations and demands made by different programs. Families who are served by and are engaged with Integrated Services Teams tend to thrive. There is reduced emergency room visits, a lower rate of recidivism, greater safety in the home (lower rate of children being removed because of abuse and neglect), improved attendance at school, and a higher rate of employment.

## Where is an Integrated Service Team housed?

An Integrated Services Team can be housed wherever it makes the most sense to foster collaboration among the Team members and interaction with the neighborhood. Integrated Services Teams can be school-based or operate out of a neighborhood center. The Team also can be housed at a government facility, but spend a lot of time in the community working out of a local facility and interacting with the residents.

## Have Integrated Services Teams been implemented elsewhere?

Yes. Contra Costa County launched the Service Integration Program in 1994 and continues to operate in two neighborhood center sites. The Fresno Bridge Academy has demonstrated significant success and savings with an integrated services model. The Inland Empire has received a foundation grant to develop a similar system. Numerous examples exist of pilot projects with similar characteristics.

# How are issues of confidentiality handled with regard to sharing information across agencies?

In Contra Costa County, key service integration partner agencies and County Counsel developed an informed consent agreement. This confidentiality release gives permission for Service Integration staff from participating agencies to share information. A similar agreement is in place in San Mateo County.

# Why is there a need for a Neighborhood Transformation Partnership Agreement?

The Neighborhood Transformation Partnership Agreement provides clarity about the purpose of County, City, and School collaboration and delineates the responsibilities for each Partner to ensure transparency and accountability.

# Why is Neighborhood Transformation a priority for the California Emerging Technology Fund and what is its role?

The California Emerging Technology Fund (CETF) is a statewide non-profit organization, with the mission to close the Digital Divide in California. CETF recognizes that the Digital Divide is another manifestation of the Opportunity Divide and the Economic Divide and understands that the challenges of concentrated, persistent poverty need to be addressed in an effective Digital Inclusion strategy to have optimal impact and sustained success. Neighborhood Transformation an approach to address the inter-related factors and forces that constitute a "wall of poverty" for the low-income residents that CETF is working to get connected to high-speed Internet service.

CETF is sponsoring and funding implementation of School2Home at John Muir Middle School in partnership with LA's Promise to close both the Digital Divide and the Achievement Gap; and CETF is partnering to foster Neighborhood Transformation in the priority community because a child's ability to thrive and succeed in school is affected by the health and well-being of the family and community.



#### NEIGHBORHOOD TRANSFORMATION PARTNERSHIP AGREEMENT

County of Los Angeles City of Long Beach Long Beach Unified School District Office of Assemblymember Patrick O'Donnell YMCA of Greater Long Beach California Emerging Technology Fund

Draft Sample Agreement

#### **PURPOSE**

This Neighborhood Transformation Partnership Agreement (Partnership Agreement) is by and between the following Partners: County of Los Angeles, City of Long Beach, Long Beach Unified School District, Office of Assemblymember Patrick O'Donnell, YMCA of Greater Long Beach, and the California Emerging Technology Fund (collectively, the Partners). The purpose of this Partnership Agreement is to set forth the commitments of the Partners individually and collectively to work together to improve the lives and futures of the residents in the neighborhood surrounding Stephens Middle School in the Long Beach Unified School District. This Partnership Agreement shall cover the period of time from April 1, 2018 to March 31, 2019 (Term) and may be extended for specified additional periods of time by mutual agreement of the Partners.

Whereas, the County of Los Angeles (County) provides a range of human services to the residents of the priority community, including social services, public health, mental health, substance abuse prevention, workforce preparation, and probation; and the County has a special focus on the priority community and dedicated resources to improve the lives of residents; and

Whereas, the City of Long Beach (City) provides a range of municipal services to the residents of the priority community, including land use planning and economic development, law enforcement and other public safety support, recreation, and workforce preparation;

Whereas, the Long Beach Unified School District (District) is committed to improving student achievement and overall academic performance in all schools and supports the use of computing and broadband technologies to achieve that objective; and Stephens Middle School (School) is Superintendent's Priority School and has a focused mission ([Academic Instruction; Core Belief Systems; and Engaging Students, Families and Communities]), including dedicating resources to provide technology equipment and support with significant parent engagement to drive improvement in student achievement; and

Whereas, the California state legislature makes public policy that affects the ability of the County to provide a range of human services to the residents of the priority community, the City to provide a range of municipal services, and the District to improve student achievement and overall academic performance.

Whereas, YMCA of Greater Long Beach is a respected civic leadership organization effectively engaging and mobilizing private-sector resources to address community challenges and promote economic prosperity; and YMCA of Greater Long Beach is partnering with the California Emerging Technology Fund to: [increase Digital Inclusion, implement School2Home, and foster Neighborhood Transformation in the priority community]; and

Whereas, the California Emerging Technology Fund (CETF) is a statewide non-profit organization, with the mission to close the Digital Divide in California, that recognizes that the Digital Divide is another manifestation of the Opportunity Divide and the Economic Divide and understands that the challenges of concentrated, persistent poverty need to be addressed in an effective Digital Inclusion strategy to have optimal impact and sustained success; and CETF is sponsoring and funding implementation of School2Home at Stephens Middle School to close both the Digital Divide and the Achievement Gap; and CETF is partnering with YMCA of Greater Long Beach to foster Neighborhood Transformation in the priority community because a child's ability to thrive and succeed in school is affected by the health and well-being of the family and community;

**Now, Therefore,** the Partners hereby agree to the Commitments set forth below and accept the Responsibilities delineated herein and pledge to one another to work together in good faith to coordinate and align available resources to improve the lives of the residents in the priority community and to ensure successful learning and improved academic performance by the students attending Stephens Middle School.

#### **COMMITMENTS**

The Partners commit their time and energies to implement the following actions:

- Leadership Team. Establish a Leadership Team co-chaired by the County's Supervisor, City's Council Member, District's Board Member elected to represent the priority community, State Assemblymember and including government representatives and administrators, other partners contributing funding and dedicating resources, community stakeholders, and representatives of the priority community residents as determined appropriate and appointed by the co-chairs.
  - Convene regular meetings of the Leadership Team in the priority community, anticipated to be approximately quarterly, with agendas posted for public information.
  - Prepare and post succinct written notes about decisions reached by the Leadership Team.
  - -- Report regularly to the Partners.
- Identify the major challenges and opportunities to improve the lives and futures of the residents in the priority community, including determining the process and protocols for timely sharing of demographic and caseload data for public services being provided to the priority community.
  - Share data to determine baseline demographic data for the population in the priority community and the status of each household receiving public services.
  - Develop a process for tracking improvement in outcomes for each household receiving services and changes in demographic data for the population in the priority community.
  - Map the community assets that can be engaged to support the purpose of the partnership.
- Action Plan. Develop an Action Plan to improve the lives and futures of the residents in the priority community with School2Home as the "centerpiece" of Neighborhood Transformation and includes:
  - Commitment to the values embedded in simultaneously striving to achieve the 3 "Es" of sustainable communities: Prosperous Economy; Quality Environment; Community Equity.
  - Recognition that strategies to improve neighborhoods must embrace and build upon community assets (strengths) instead of addressing only deficits (needs) and must be: people-focused, place-based, and linked to regional economy to achieve "5 Big Outcomes"

- as key indicators of improving the lives and futures of the residents: Improving Education; Increasing Jobs; Decreasing Crime; Decreasing Poverty; Improving Health.
- Promotion of Digital Inclusion by accelerating the deployment of broadband infrastructure and achieving at least 98% broadband adoption (home use of high-speed Internet access).
- Coordinate and align existing and new resources in implementing the Action Plan that focuses on improving the lives of the residents with specific and explicit planned outcomes and results:
  - Form a multi-disciplinary County-City-District Integrated Services Team(s) comprised of existing personnel and including at least the following expertise: social services, public health, mental health, alcohol and other drug abuse prevention services, probation and any workforce preparation and/or training services from the County; law enforcement, recreation services, and any workforce preparation and/or training services from the City; and education support services from the School (and District). Convene periodically key services administrators to monitor progress and identify additional opportunities for collaboration.
  - Support development and implementation of consolidated family plans for each household receiving public services to become more self-sufficient consistent with the 5 Big Outcomes.
  - Collaborate to seek and secure additional resources to augment public services, including philanthropic foundations, government grants; and private-sector contributions.
- Evaluate and publish results for transparency and accountability:
  - Monitor progress on completion of the consolidated family plans for each household and assess the impacts to compile periodic reports on the aggregated data.
  - Track the collective overall results in the community with respect to 5 Big Outcomes and publish a public report at least annually.
  - Participate in a "learning community" with leaders in other similar initiatives in the state to address common challenges, share best practices, and inform public policy.
- Develop policy recommendations for the State Assembly and Legislature to consider:
  - Coordinate with the Assembly Education Committee to hold a field hearing in Long Beach to consider the key learnings of this initiative.
  - Draft policy recommendations to improve the ability of Counties to provide integrated human services with better outcomes for children and families.
  - Share policy recommendations with other counties, cities, and school districts.

#### RESPONSIBILITIES

A. Responsibilities of the California Emerging Technology Fund

The CETF shall be responsible for and agrees to provide the following support and services pursuant to this Partnership Agreement:

- 1. Delineate the overall Neighborhood Transformation Framework and provide to carry out their responsibilities set forth in this Agreement ([consistent with a separate contract]); and assist YMCA of Greater Long Beach in convening and staffing the Leadership Team.
- 2. Support and assist YMCA of Greater Long Beach in coordinating efforts by the County, City and District to compile and share data pursuant to this Partnership Agreement.
- 3. Participate in the development, adoption and implementation by Partners of an Action Plan with School2Home as the "centerpiece" of Neighborhood Transformation, including partnering with District to implement School2Home at School in collaboration with YMCA

of Greater Long Beach. Assist YMCA of Greater Long Beach and Partners in seeking additional public and private resources as needed and agreed to by all Partners.

- 4. Provide guidance to Partners in the formation of multi-disciplinary County-City-District Integrated Services Team and development of a template for consolidated family plans.
- 5. Support and assist YMCA of Greater Long Beach in monitoring progress, tracking results with respect to the 5 Big Outcomes, and ensuring public reports are published. Organize and facilitate a "learning community" among Leadership Teams for other priority communities in the state.
- 6. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.

## B. Responsibilities of YMCA of Greater Long Beach

YMCA of Greater Long Beach shall be responsible for and agrees to provide the following support and services pursuant to this Partnership Agreement:

- 1. Designate a representative to serve on the Leadership Team and assign personnel to staff the meetings of the Leadership Team, including preparing and distributing to stakeholders and posting publicly agendas, informational materials, and notes on decisions.
- 2. Coordinate efforts by the County, City and District to compile and share data pursuant to this Partnership Agreement, including facilitating any requisite legal agreements to allow and assist the sharing of such data among the Partners. Ensure that data is compiled in a coherent format and presented to the Leadership Team to inform development of an Action Plan.
- 3. Facilitate development, adoption and implementation by Partners of an Action Plan, including collaborating with CETF and District to implement School2Home at School pursuant to the School2Home Partnership Agreement. Facilitate discussion and exploration among Partners and support efforts to seek additional public and private resources as needed and agreed to by all Partners.
- 4. Foster formation of a multi-disciplinary County-City-District Integrated Services Team(s) and ensure that consolidated family plans for each household receiving public services are developed and implemented and that the impacts are monitored and assessed to generate aggregated data that can be reported publicly.
- 5. Coordinate ongoing monitoring of progress in the completion of consolidated family plans and assessment of impacts, tracking of collective overall results in the community with respect to the 5 Big Outcomes, and ensuring a public report is published at least annually.
- 6. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.

## C. Responsibilities of Long Beach Unified School District

District shall be responsible for and agrees to provide the following support and services pursuant to this Partnership Agreement:

- 1. Designate the District's Board Member elected to represent the priority community as cochair of the Leadership Team and receive regular reports on progress.
- 2. Direct appropriate administrative and other personnel to compile and share data about academic performance and other indicators of learning success by the students at School, including entering into any requisite legal agreements to allow and facilitate the sharing of such data among the Partners.
- 3. Partner with CETF to implement School2Home at School in collaboration with pursuant to the School2Home Partnership Agreement and support implementation of the adopted Action Plan. Join with Partners to seek additional public and private resources as needed and agreed to by all Partners.
- 4. Assign appropriate District's education support services personnel to serve on the Integrated Services Team(s). Ensure that consolidated family plans for each household are developed and implemented and that impacts are monitored and assessed to generate aggregated data.
- 5. Cooperate in ongoing monitoring of progress in the completion of consolidated family plans and assessment of impacts, tracking of collective overall results in the community with respect to the 5 Big Outcomes, and ensuring a public report is published at least annually.
- 6. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.

# D. Responsibilities of the City of Long Beach

The City shall be responsible for and agrees to provide the following support and services pursuant to this Partnership Agreement:

- 1. Designate the City's Councilmember elected to represent the priority community as co-chair of the Leadership Team and receive regular reports on progress.
- 2. Direct appropriate administrative and other personnel to compile and share data about the City services provided in the priority community, including entering into any requisite legal agreements to allow and facilitate the sharing of such data among the Partners.
- 3. Support implementation of the adopted Action Plan with appropriate dedication of available existing resources to the extent possible and join with Partners to seek additional public and private resources as needed and agreed to by all Partners.
- 4. Assign City personnel to serve on the Integrated Services Team(s), including at least law enforcement (to foster community policing), recreation, and any workforce preparation and/or training services, to help drive the 5 Big Outcomes. Ensure that consolidated family

plans for each household are developed and implemented and that impacts are monitored and assessed to generate aggregated data.

- 5. Cooperate in ongoing monitoring of progress in the completion of consolidated family plans and assessment of impacts, tracking of collective overall results in the community with respect to the 5 Big Outcomes, and ensuring a public report is published at least annually.
- 6. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.

# E. Responsibilities of the County of Los Angeles

The County shall be responsible for and agrees to provide the following support and services pursuant to this Partnership Agreement:

- 1. Designate the County's Supervisor elected to represent the priority community as co-chair of the Leadership Team and receive regular reports on progress.
- 2. Direct appropriate administrative and other personnel to compile and share data about the County services provided in the priority community, including entering into any requisite legal agreements to allow and facilitate the sharing of such data among the Partners.
- 3. Support implementation of the adopted Action Plan with appropriate dedication and of available existing resources to the extent possible and join with Partners to seek additional public and private resources as needed and agreed to by all Partners.
- 4. Assign County personnel to serve on the Integrated Services Team(s), including at least social services, public health, mental health, alcohol and other drug abuse prevention services, probation, and any workforce preparation and/or training services, to help drive the 5 Big Outcomes. Ensure that consolidated family plans for each household are developed and implemented and that impacts are monitored and assessed to generate aggregated data.
- 5. Cooperate in ongoing monitoring of progress in the completion of consolidated family plans and assessment of impacts, tracking of collective overall results in the community with respect to the 5 Big Outcomes, and ensuring a public report is published at least annually.
- 6. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.
- F. Responsibilities of the Office of Assemblymember Patrick O'Donnell
  - 1. Designate the Office of Assemblymember Patrick O'Donnell as a co-chair of the Leadership Team and receive regular reports on progress.
  - 2. Inform the Leadership Team of new State policies and programs.

- 3. Encourage State Agencies, including the California Department of Education, California Collaborative for Education Excellence and Health and Human Services Agency, to provide data and information to assist with the development and implementation of the Partnership Agreement and Action Plan.
- 4. Provide input on State resources, including technical assistance and expertise within State Agencies, and the identification of any relevant funding.
- 5. Encourage other non-State funders to consider investing and partnering with the Partnership Agreement.
- 6. Monitor implementation progress and results and share information with State Administrators and Legislators as appropriate, including inviting partners to present testimony at relevant Legislative hearings.
- 7. Work with the Partners in preparing a Data Sharing Agreement that will be signed by the Partners and reviewed (at minimum) by each respective Parties' counsel that will govern the sharing of information, that all information sharing will be done in accordance with all applicable laws, and that anyone involved in information sharing in connection with this Partnership Agreement must sign a confidentiality agreement.

[Signatures on the following page]

Accepted on behalf of the County of Los Angeles by:	
LA County 4th District Supervisor Janice Hahn	Date
Accepted on behalf of the City of Long Beach by:	
Long Beach City Council Member	Date
Accepted on behalf of Long Beach Unified School District by:	:
Christopher J Steinhauser	/
LBUSD Superintendent Chris Steinhauser	August 31, 2018 Date
Megall/be_	August 31, 2018
LBUSD School Board Member Megan Kerr	August 31, 2018  Date
Accepted on behalf of the Office of Assemblymember Patrick	O'Donnell by:
	March 2, 2018
CA 70th District Assemblymember Patrick O'Donnell	Date
Accepted on behalf of YMCA of Greater Long Beach by:	
President and CEO	Date
Accepted on behalf of the California Emerging Technology Fu	and by:
Sunne Wright McPeak, President and CEO	Date

IN WITNESS WHEREOF, the Partners hereto on the day and year written below have executed this Partnership

Agreement.