

REVISED VERSION
September 13, 2005

Proposed FY 06 Financial Strategic Plan Model

Category	FY 04		FY 05		FY 06		Three Year Total		% of the Solution
	Dollars	FTE	Dollars	FTE	Dollars	FTE	Dollars	FTE	
Updated Structural Budget Gap	\$16,755,000		\$39,000,000		\$3,500,000		\$102,255,000		
Structural Deficit Remaining from Prior Year	\$43,000,000		\$18,930,534		\$29,069,374				
Total Structural Budget Gap	\$59,755,000		\$57,930,534		\$32,569,374				
Carry-over from Previous Year	(\$9,500,000)		(\$10,069,017)		(\$6,400,000)				
Backfill from State VLF Loss			(\$7,700,000)						
Current Year Budget Gap	\$50,255,000		\$40,161,517		\$26,169,374				
General Administration and Management	(\$7,153,614)		(\$3,873,069)		(\$2,048,410)		(\$13,075,093)		14.3%
Employee Compensation, Benefits & Work Practices	(\$3,383,498)		(\$2,000,000)		(\$4,973,034)		(\$10,356,532)		11.3%
Contracting Opportunities	(\$1,199,229)		(\$960,000)		(\$1,000,000)		(\$3,159,229)		3.4%
Operational and Organizational Changes	(\$5,384,697)		(\$4,710,695)		(\$5,239,870)		(\$15,335,262)		16.7%
Capital Projects and Infrastructure	(\$163,200)		(\$2,241,568)		(\$180,000)		(\$2,584,768)		2.8%
Maintenance Reductions	(\$518,365)		(\$1,578,226)		(\$30,000)		(\$2,126,591)		2.3%
Materials, Supplies and Equipment	(\$3,948,483)		(\$1,683,036)		(\$448,487)		(\$6,080,006)		6.6%
Recreation Services	(\$590,352)		(\$598,546)		(\$457,606)		(\$1,646,504)		1.8%
Library Services	(\$853,964)		(\$394,060)		(\$452,316)		(\$1,700,340)		1.9%
Public Safety Support and Related Services	(\$3,443,499)		(\$1,399,729)		(\$291,000)		(\$5,134,228)		5.6%
Public Safety Emergency Services	(\$155,009)		(\$1,826,906)				(\$1,981,915)		2.2%
Arts and Cultural Programs	(\$529,194)		(\$50,000)		(\$350,000)		(\$929,194)		1.0%
Communication, Promotions and Special Events	(\$203,253)		(\$144,739)				(\$347,992)		0.4%
Business Services and Attraction	(\$275,605)		(\$71,326)				(\$346,931)		0.4%
Code Enforcement	(\$223,656)		(\$464,217)		(\$150,000)		(\$837,873)		0.9%
TOTAL EXPENDITURE REDUCTIONS	(\$28,025,618)	-174	(\$21,996,117)	-202	(\$15,620,723)	-37	(\$65,642,458)	-412	71.7%
Return on Assets & Marketing Opportunities	(\$6,032,068)		(\$2,289,630)		(\$3,874,709)		(\$12,196,407)		13.3%
Implementation of New Fees	(\$225,440)		(\$3,400)		(\$265,688)		(\$2,395,544)		2.6%
Increases in Existing Fees	(\$6,541,340)		(\$4,572,013)		(\$2,166,704)		(\$11,379,041)		12.4%
New or Increased Taxes									
TOTAL REVENUE ADJUSTMENTS	(\$6,766,780)		(\$4,575,413)		(\$2,432,392)		(\$13,774,585)		15.0%
Impact to the Structural Deficit	(\$40,824,466)		(\$28,861,160)		(\$21,927,824)		(\$91,613,450)		100.0%
One-time Revenues/Transfers	(\$19,581,119)		(\$11,361,910)		(\$10,451,000)		(\$41,394,029)		
Total Cost/Revenue Adjustments (including one-time)	(\$60,405,585)		(\$40,223,070)		(\$32,378,824)		(\$133,607,479)		
FY 04 One-Time State VLF Shift	\$7,700,000								
Funding of Infrastructure Reserve			\$200,000						
STRUCTURAL DEFICIT REMAINING	\$18,930,534		\$29,069,374		\$10,641,550				

Exhibit A

FISCAL YEAR 2006 APPROPRIATIONS ORDINANCE BY FUND

<u>FUND</u>	<u>FY 06 NEW ALLOCATION</u>	<u>FY 05 ESTIMATED CARRYOVER*</u>	<u>FY 06 APPROPRIATION</u>
GENERAL FUND	\$ 362,086,402	\$ -	\$ 362,086,402
GENERAL GRANTS FUND	8,457,352	13,777,275	\$ 22,234,627
HEALTH FUND	37,883,558	27,011,419	\$ 64,894,977
PARKING & BUSINESS AREA IMPROVEMENT FUND	2,788,500	-	\$ 2,788,500
SPECIAL ADVERTISING & PROMOTION FUND	5,477,286	-	\$ 5,477,286
UPLAND OIL FUND	15,975,015	-	\$ 15,975,015
HOUSING DEVELOPMENT FUND	52,954,412	9,361,792	\$ 62,316,204
BELMONT SHORE PARKING METER FUND	594,072	-	\$ 594,072
BUSINESS ASSISTANCE FUND	1,876,438	-	\$ 1,876,438
COMMUNITY DEVELOPMENT GRANTS FUND	27,363,026	34,371,790	\$ 61,734,816
PARK DEVELOPMENT FUND	1,052,180	-	\$ 1,052,180
GASOLINE TAX STREET IMPROVEMENT FUND	11,999,973	15,814,282	\$ 27,814,255
TRANSPORTATION FUND	14,810,348	20,736,300	\$ 35,546,649
CAPITAL PROJECTS FUND	11,317,059	57,798,840	\$ 69,115,899
CIVIC CENTER FUND	4,420,770	11,734,572	\$ 16,155,342
GENERAL SERVICES FUND	33,393,361	371,655	\$ 33,765,016
FLEET SERVICES FUND	29,737,511	1,609,460	\$ 31,346,971
INSURANCE FUND	36,327,122	-	\$ 36,327,122
EMPLOYEE BENEFITS FUND	192,796,026	-	\$ 192,796,026
TIDELANDS FUNDS	100,348,886	23,362,331	\$ 123,711,217
TIDELAND OIL REVENUE FUND	113,063,021	-	\$ 113,063,021
RESERVE FOR SUBSIDENCE	4,000,000	-	\$ 4,000,000
GAS FUND	136,918,857	1,566,418	\$ 138,485,275
AIRPORT FUND	24,076,324	14,536,652	\$ 38,612,975
REFUSE/RECYCLING FUND	36,710,029	(26,150)	\$ 36,683,879
SERRF FUND	48,217,813	-	\$ 48,217,813
SERRF JPA FUND	12,130,340	-	\$ 12,130,340
TOWING FUND	8,821,526	-	\$ 8,821,526
PARKING AUTHORITY FUND	506,193	-	\$ 506,193
HOUSING AUTHORITY FUND	66,941,870	664,651	\$ 67,606,521
REDEVELOPMENT FUND	165,370,449	12,750,757	\$ 178,121,206
CUPA FUND	963,190	-	\$ 963,190
TOTAL	\$ 1,569,378,906	\$ 245,442,045	\$ 1,814,820,951

* Carryover of multi-year grants and CIP funds.

Exhibit B

FISCAL YEAR 2006 APPROPRIATIONS ORDINANCE BY DEPARTMENT

<u>DEPARTMENT</u>	<u>FY 06 NEW ALLOCATION</u>	<u>FY 05 ESTIMATED CARRYOVER*</u>	<u>FY 06 APPROPRIATION</u>
MAYOR AND COUNCIL	4,650,026	\$ -	\$ 4,650,026
CITY ATTORNEY	9,518,945	-	\$ 9,518,945
CITY AUDITOR	2,711,455	-	\$ 2,711,455
CITY CLERK	4,456,157	-	\$ 4,456,157
CITY MANAGER	8,161,078	-	\$ 8,161,078
CITY PROSECUTOR	4,265,278	(19,053)	\$ 4,246,225
CIVIL SERVICE	2,610,522	-	\$ 2,610,522
COMMUNITY DEVELOPMENT	338,725,556	57,211,998	\$ 395,937,554
FINANCIAL MANAGEMENT**	321,062,453	386,285	\$ 321,448,738
FIRE	81,570,024	9,106,583	\$ 90,676,607
HEALTH AND HUMAN SERVICES	42,817,077	27,400,327	\$ 70,217,404
HUMAN RESOURCES	7,355,416	-	\$ 7,355,416
LIBRARY SERVICES	12,036,751	-	\$ 12,036,751
LONG BEACH ENERGY	175,835,370	1,566,418	\$ 177,401,788
OIL PROPERTIES	128,631,649	-	\$ 128,631,649
PARKS, RECREATION AND MARINE	45,730,558	882,606	\$ 46,613,164
PLANNING AND BUILDING	11,349,350	-	\$ 11,349,350
POLICE	170,620,624	3,740,123	\$ 174,360,747
PUBLIC WORKS	171,909,611	144,795,104	\$ 316,704,714
TECHNOLOGY SERVICES	27,911,639	371,655	\$ 28,283,294
TOTAL	1,571,929,538	\$ 245,442,045	\$ 1,817,371,583

* Carryover of multi-year grants and CIP funds.

** Department of Financial Management includes Water, Sewer and Harbor Fund internal service charges that are contained in the resolutions of those funds, and citywide activities such as debt service payments.