



- Civic Center and Port Building completed
- World-class Main Library opening in September
- Named 18th best Park system in the country
- A new 3 ½ acre park opening downtown
- Billions of dollars worth of construction underway

- Chronic homelessness decreased in 2019
- Designated one of the most walkable cities in U.S.
- A Top 10 Digital City
- One of the nation's best cities for LGBTQ inclusion
- 2028 Summer Olympics & Paralympics Games



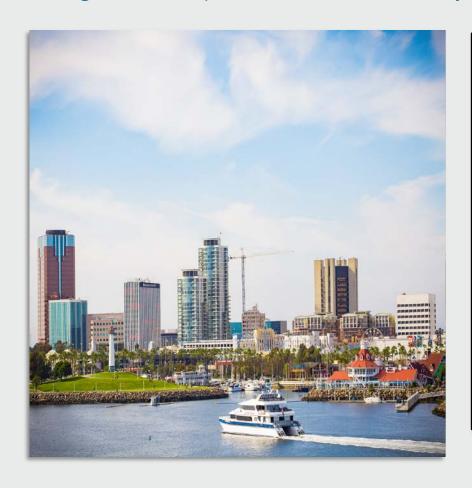
Many Innovative Initiatives Underway

- LB COAST project continues to modernize City's HR, finance and budget systems – biggest technological efforts in the City
- Community Health efforts include launching the Long Beach HIV/STD strategy
- **Using data to drive investment** through Pavement Management Plan, Alley Management Plan, Sidewalk Management Plan, Facility Condition Assessment
- Mobility efficiencies include pay-by-phone parking, e-Scooter Program, bike boulevards
- Sustainability efforts with Climate Action Plan, Solar installations, implementing electric vehicle charging stations
- Improving community services through Park Strategic Plan
- Many others in the budget book Innovation & Efficiencies section



Long Beach is a Full-Service City

Long Beach's provides a wide array of services with 23 departments



Patrol Services - 9-1-1 Emergency Response - Fire Prevention and **Emergency Response** - Multi-Service Center Rental Assistance and Affordable Housing - 170 parks - 12 Libraries Lifeguard and Marine Safety - Pothole Repair Street Sweeping - Graffiti Removal - Summer and Youth Programming - Senior Programming - Clinical Health Services Business Licensing - Storm Water Management - Refuse and Recycling Collection - Illegal Dumping Pick-Up - Tree Maintenance Traffic Signs and Signals - Criminal Investigations - Jail Operations Small Business Loans - Business Development Districts - Clean **Drinking Water** - Natural Gas Utility - **World-class Airport** - Port of Long Beach - Fleet and Towing Services - LBTV - Career and Job Training – Immunization - Food Safety Inspections - Hazardous Materials Inspections - Public Computer Access

Funding a Full-Service City - \$2.8 Billion Operation

- The City is a large complex organization with 23 departments and 38 financial funds that represent the diverse city operations and their distinct funding sources.
- A majority of the City's funds are restricted by law for the purpose of the particular operation

Enterprise Funds: \$1 billion. These funds operate like a business charging for services, such as Airport, Harbor, Water, among others.



Capital Projects Fund: \$85 million.

This fund accounts for the planning, design, and construction of major capital improvements; funded by federal, state and county grants, impact fees, and transfers including from Measure A.



General Fund: \$554

million. This fund provides for general services such as public safety, parks, public works, and libraries: funded by taxes, fees, fines, and transfers.

Debt Service Fund: \$35 million.

This fund accounts for the payment of governmental debt.



Internal Services Funds: \$503 million.

These funds account for internal services provided to City departments with charges to those departments for the services; includes Fleet and Insurance Fund, among others.



Uplands Oil Fund: \$12 million. This fund receives non-Tidelands oil revenue to fund operations and capital.

Special Revenue Funds: \$257 million.

These funds account for activities that are paid for by State and federal grants, taxes, or designated revenue sources that are restricted for special purposes, such as the Health Fund.

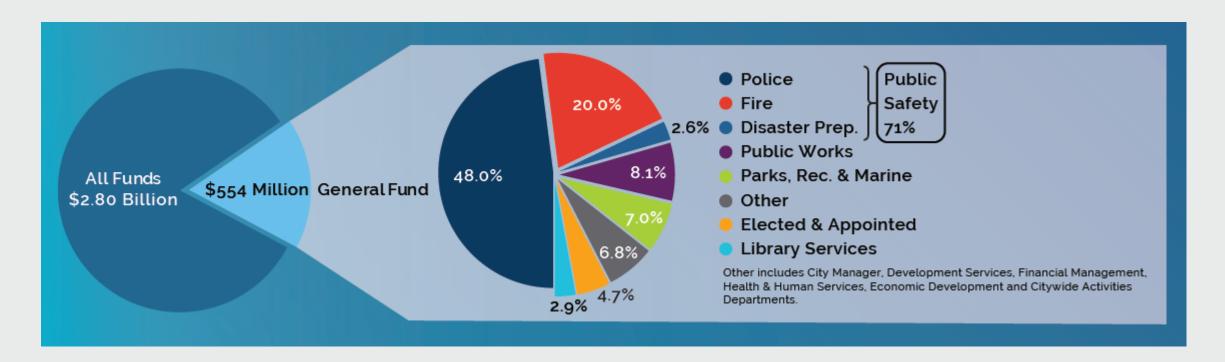
Tidelands Funds: \$207 million.

These funds support operations and capital along the beach areas, funded by proceeds of oil revenues, transfers from Harbor, and Marina fees, among others.



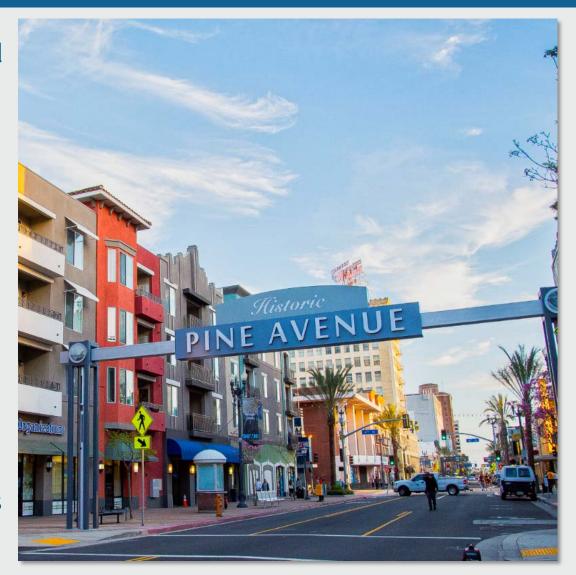
Funding General City Services

- Only General Fund is completely discretionary and is 20 percent of budget at \$554 million (\$521 million in recurring costs and \$33 million of one-time costs)
- The General Fund is primarily supported by general tax revenues



The City's Budget Process

- The City Manager determines budget format and process for all departments and operations and recommends the overall financial and programmatic direction
- The City Manager recommends the specific budgets for the City Manager departments
- **Electeds** present their own department's recommended budgets in conformance with the City Manager's guidelines
- The Harbor and Water departments are governed by Commissions. The City Council considers and adopts those departments' budgets as submitted by the Commissions



Addressing Homelessness is Front and Center

- Permanently housed over 5,000 people since 2013
- Received \$27 million from grants, including \$5 million County Measure H and \$12.3 million HEAP
- Continuing Everyone Home Long Beach Taskforce report goals, including new 125 bed shelter in North Long Beach
- \$255,000 of General Fund one-time funds toward activities such as rapid response, cleanup, and outreach efforts
- \$25,000 in the General Fund for the ongoing utility costs at the Housing Navigation Center
- Continued work on initiatives such as implementation of SAFE parking program and Jobs program



Affordable Housing is a City Commitment

- The FY 20 Budget continues to reflect City's commitment to affordable housing
- Preservation or construction of a potential total 650 affordable housing units serving low-income households, including homeless households
- Continued work on important housing policy items, including an inclusionary Housing policy



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Public Safety is a Top Priority



- Public Safety positions maintained by Measure A increased to 121 positions
- 9 positions in the General Fund for Body Worn Camera Program and to provide support needed to meet State mandates (SB 1421)
- 2 positions in the General Fund for the Justice Lab
- \$100,000 of Measure A one-time funds for a jail mental health clinician
- \$2.2 million of Measure A one-time funds for the Police Department's Neighborhood Safe Streets Initiative
- \$800,000 of General Fund and \$1.4 million of Measure A one-time funds to support the cost of Police Academies

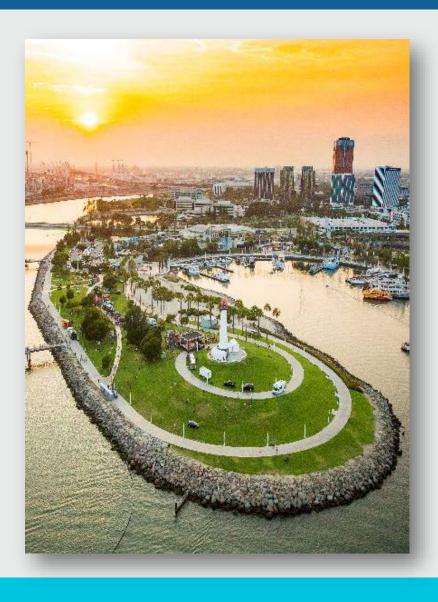


Public Safety Continuum & Addressing Social Needs

- FY 20 budget provides services such as parks, recreation, marinas, library services, health services, code enforcement and others to help promote safe and healthy community
- Supports efforts to address social needs
- A full-time Language Access Program position and \$80,000 of one-time funds in General Fund
- An adoption coordinator and administrative support positions in General Fund to manage Animal Care Services adoption and volunteer programming
- \$100,000 of General Fund one-time funds for donation support for Animal Care Services



Economic Development Protects the City's Future



- Continued work on 10-year Economic Blueprint:
 - Citywide Market for Hourly Labor Program
 - Researching the creation of Opportunity Zones
 - Expanding the Small Business Loan Program
- 2 positions added in General Fund to administer the Short-Term Rental Program
- \$128,000 in the Development Services for project planning technology improvements including a web-based fee calculator and a forms submittal portal
- \$136,000 of Development Services one-time funds for State building codes training for better Permit Center assistance



Efficiencies & Stable Administrative Services Make the City Strong



- \$600,000 of General Fund one-time funds to support an accurate 2020 census count and redrawing district boundaries
- Budget supports technology, personnel, financial core capacity, and implements internal efficiencies
- 2 positions in Civil Service to strengthen City's hiring process
- 7 net positions added to support ongoing structure for new ERP system, partially offset by staffing consolidations



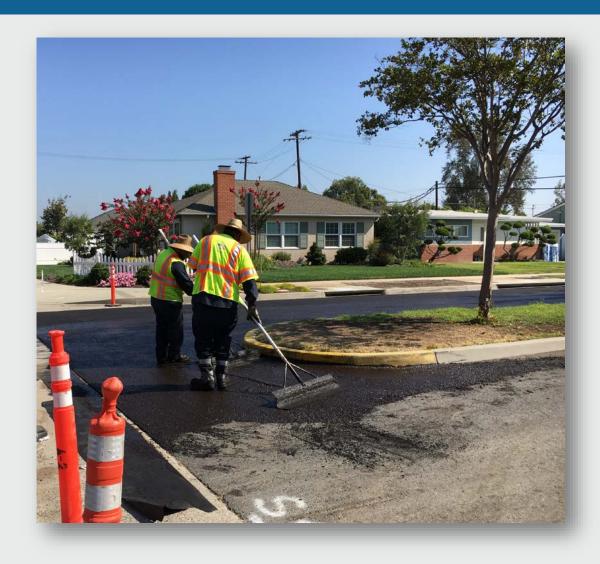
Arts, Culture, and Communications are Keys to a Vibrant Community

- Budget supports arts, culture, tourism and communications for a vibrant Long Beach
- One-time Special Advertising & Promotions funds for the following investments:
 - \$200,000 for planning support for cohosting the Summer Olympic Games
 - \$50,000 for POW! WOW! for art murals
 - \$250,000 for wayfinding signage and historical plaques throughout the City
 - \$50,000 for matching funds support for Arts Council for Long Beach



Funding for Infrastructure Keeps the City's Foundation Firm

- City proposes robust Capital Improvement Program to invest into City's aging and deteriorating infrastructure
- \$117 million Capital Improvement Program, including \$19.5 million from Measure A funds, investing in:
 - Mobility \$54.8 million
 - Public Facilities \$11.2 million
 - Parks and Recreation \$2.0 million
 - Beaches and Waterways \$2.0 million
 - Utilities \$43.8 million
 - Airport \$4.0 million



Investing in Critical Needs and Livability Strengthens the City

- City continues to invest in critical needs, safeguard City's assets, promote overall livability
- \$1 million of General Fund one-time funds to support the seismic retrofit of the Community Hospital
- Two positions added to implement multi-modal transport initiatives such as the emerging Micro-Mobility Program
- \$1 million of one-time AB 32 Cap and Trade funds to assist low-income households with energy efficiency improvements to single family homes and to support the Electric Vehicle Program to reduce greenhouse gas emissions



Budget Balanced Using Council Reviewed Guidelines

- Minimize one-times due to lack of available resources
- Minimize enhancements to avoid offsetting service reductions
- Parking fine increase to help with revenue
- No structural funding for possible labor costs

Budget Challenges Coming

- Expenses growing faster than revenues (as with many cities)
- Projected significant shortfalls over at least the next two years
- Likely to require service reductions or changes in service delivery
- Many unfunded/underfunded needs remain

(General Fund Surplus / ((Shortfall) in \$ Millions

	FY 20	FY 21	FY 22	FY 23	FY 24
	Proposed	Projection	Projection	Projection	Projection
Surplus/(Shortfall)	10m one-times	(8)	(14)	(10) or (17)	(9) or (12)
Range	n/a	(5) to (12)	(11) to (18)	(7) to (21)	(6) to (16)

^{*} This chart assumes that any shortfalls are structurally solved each year.

Approaches to Challenges

- Continue encouraging appropriate development opportunities
- Prioritize in FY 20 identifying approaches to address future projected shortfalls
- Maintain good financial and operational practices and management
- Use a zero-sum budget: any new or expanded service has at least an offsetting reduction in a lower priority service

A Great City with Many Strengths and Opportunities



- An excellent economy with much development and redevelopment
- A vibrant full-service city
- History of strong financial management and financial policies
- Positive reviews from independent reviews by bond rating agencies
- Structurally balanced budgets and good reserves

FY 20 Budget Timeline

Through today:

- December 18 FY 20 Budget Preliminary Status & City Manager's Budget Approach
- April 4 FY 20 Projection Update & Status of the Development of the Proposed FY 20 Budget Memo to City Council
- July 3 Submittal of Proposed Budget to Mayor
- July 31 Mayor Submits Proposed Budget and Mayor Recommendations to City Council

Upcoming (Schedule Online):

- August Community Budget Meetings
- August/September BOC Meetings
- August 6 Budget Hearing
- August 13 Budget Hearing
- August 20 Budget Hearing
- September 3 Budget Hearing and 1st Adoption Date
- September 10 Budget Hearing and 2nd Adoption Date



Opportunities for Community Engagement

- Attend:
 - Budget Hearings
 - Community Budget Meetings
 - Budget Oversight Committee Meetings

lease check one box for each service.					
	Very Important	Somewhat Important	Not Very Important	Not at All Important	No Opinion
Providing free or low-cost recreation programs for youth	0	0	0	0	0
Maintaining and repairing public buildings (community and senior centers, fire stations, libraries, etc.)	0	0	0	0	0
Providing special events and programs for families	0	0	0	0	0
Maintaining a low crime rate	0	0	0	0	0
Preparing the community for emergencies or disasters	0	0	0	0	0
Providing programs for seniors	0	0	0	0	0
Maintaining parks	0	0	0	0	0
Providing neighborhood police patrols	0	0	0	0	0

- Participate in the Budget Survey on funding priorities
- Use openLB to explore the Proposed Budget visually









Strong Foundation, Strong City

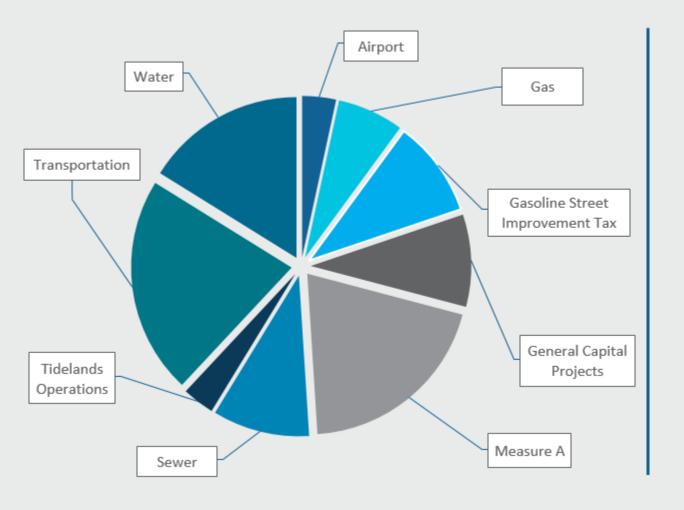
What is the Capital Improvement Program?

- Streets, Bridges, Sidewalks and Alleys
- Public Safety Facilities
- Libraries
- Storm Management Systems
- Community Centers
- Parks and Amenities
- Energy Efficient Improvements





FY 19 Current Activities – Funding Sources



Funding Source	FY 19*
Transportation	26.39
Measure A	24.00
Water	19.51
Sewer	11.77
Gasoline Street	11 77
Improvement Tax	11.77
General Capital Projects	11.20
Gas	8.05
Airport	4.10
Tidelands Operations	3.90
Total	\$ 120.69

*All dollar amounts reflected in millions





FY 19 Current Activities - Investment Categories

Categories	FY 19*
Mobility	51.26
Public Facilities	15.02
Parks and Recreation	5.39
Beaches and Marinas	3.35
Airport	4.10
Utilities	41.57
Total	\$120.69

*All dollar amounts reflected in millions



FY 19 Current Activities – Investment Highlights









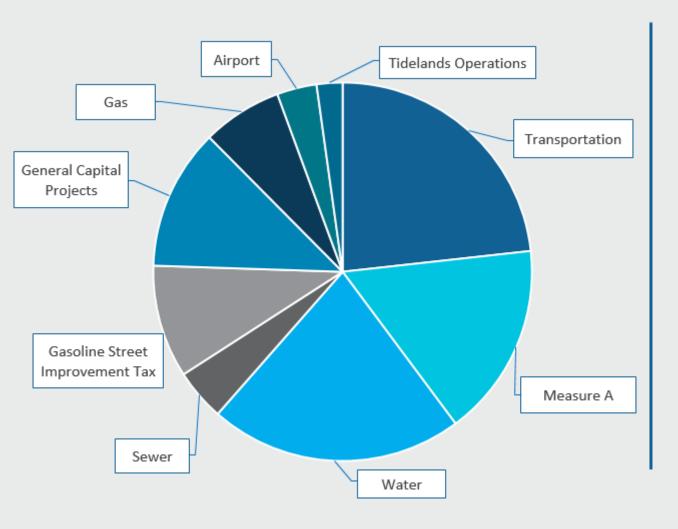








FY 20 Proposed Activities – Funding Sources



Funding Source	FY 19*	FY 20*
Transportation	26.39	27.40
Measure A	24.00	19.54
Water	19.51	25.52
Sewer	11.77	5.20
Gasoline Street Improvement Tax	11.77	11.36
General Capital Projects	11.20	14.21
Gas	8.05	8.05
Airport	4.10	4.00
Tidelands Operations	3.90	2.60
Total	\$ 120.69	\$ 117.88

*All dollar amounts reflected in millions





FY 20 Proposed Activities – Investment Categories

Categories	FY 20*	
Mobility	54.83	
Public Facilities	11.19	
Parks and Recreation	2.04	
Beaches and Marinas	2.05	
Airport	4.00	
Utilities	43.77	
Total	\$117.88	

*All dollar amounts reflected in millions

Mobility





Mobility

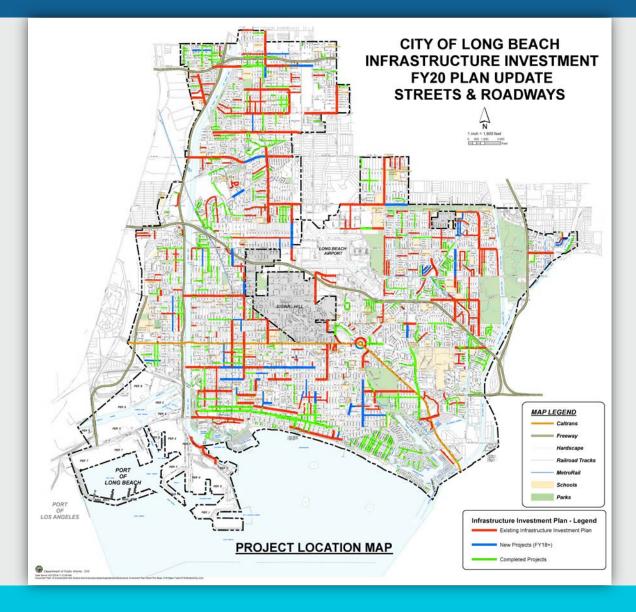
Sources	FY 20*
Transportation Funds Proposition A, Proposition C, Measure R, Measure M, AB 2766	27.40
Gasoline Street Improvement Tax Gasoline Tax, MAP-21, SB-1	10.87
Measure A	11.34
General Capital Projects Community Development Block Grant, General Fund, Transportation Development Act	5.02
Tidelands Operations	0.20
Total	\$54.83

^{*}All dollar amounts reflected in millions

Uses	FY 20*
Residential Street Repair	18.95
Major and Secondary Highway Program	16.00
Sustainable Transportation Improvements	2.32
Sidewalks (Citywide Curb Cuts)	7.00
Prop A Bus Stop Improvements	1.00
Major Corridor Enhancements	1.48
Citywide Sinkhole Repairs	0.60
Alley Program	1.10
Project Oversight	1.79
Traffic and Pedestrian Improvements	1.80
ADA Response Program	0.50
Bridge Rehabilitation	1.00
Citywide Striping	1.07
Neighborhood Traffic Calming	0.08
LED Lighting Upgrades	0.14
Total	\$54.83



Streets and Roadways Map





Public Facilities









Public Facilities

Sources	FY 20*
Measure A	4.50
General Capital Projects	1.50
AB 32	2.44
Tidelands Operations	0.50
Park Impact Fees	2.25
Total	\$11.19

Uses	FY 20*
City Building Refurbishments and Critical Repairs (Libraries, Police Academy Building, Armory Building, and Health Department Facilities)	6.94
Energy Efficiency Improvements	1.00
Convention Center	0.50
New Civic Center (Lincoln Park)	2.75
Total	\$11.19

*All dollar amounts reflected in millions



Parks and Recreation

Sources	FY 20*
Measure A	2.04
Total	\$2.04

Uses	FY 20*
Drake/Chavez Greenbelt Wetland- Expansion	1.00
Houghton Park Community Center	0.54
Restoration Work at Los Cerritos Wetlands	0.50
Total	\$2.04

^{*}All dollar amounts reflected in millions







Beaches and Marinas

Sources	FY 20*
Measure A	0.15
Tidelands Operations	1.90
Total	\$2.05

Uses	FY 20*
Beach Playgrounds	0.55
Seawall Maintenance and Repair	0.50
Alamitos Bay Area Improvements	0.20
Tidelands Critical Facility Repairs	0.80
Total	\$2.05

^{*}All dollar amounts reflected in millions





Airport



Sources	FY 20*
Airport	4.00
Total	\$4.00

Uses	FY 20*
Airport Terminal Area Improvements	2.00
Airfield Pavement Rehabilitation	2.00
Total	\$4.00

^{*}All dollar amounts reflected in millions

Utilities



Sources	FY 20*
Water	25.51
Sewer	5.20
Gas	8.05
Measure A	1.51
Gasoline Street Improvement Tax	0.50
Measure W	3.00
Total	\$43.77

Uses	FY 20*
Potable Water	25.51
Sewer Pipeline Improvements	5.20
Gas Pipeline Replacements	8.05
Improvements to Pump Stations	1.51
Repair Catch Basins & Mainline Pipes	3.50
Total	\$43.77



Closer Look at Measure A



A Infrastructure Investment Plan

YOUR LB FUNDS AT WORK LongBeach.gov/MeasureA



PARKS & RECREATION

- (8) 4TH STREET SENIOR CENTER FACILITY IMPROVEMENT
- ADMIRAL KIDD PARK TURF IMPROVEMENTS
- (D) ANIMAL CARE SERVICES CAT COTTAGES
- BELMONT POOL DEVELOPMENT PLANNING
- BIXBY PARK COMMUNITY CENTER
- COLORADO LAGOON PARK IMPROVEMENTS.
- DAVENPORT PARK IMPROVEMENTS.
- DHAKE PARK RESTROOMS & PLAYGROUND
- (B) DRAKE-CHAVEZ PARK GREENBELT RESTORATION
- A EL DORADO PARK RESTROOMS, TENNIS COURT & DUCK POND
- (6) HEARTWELL PARK TURF IMPROVEMENTS
- HOUGHTON PARK COMMUNITY CENTER
- (I) HUDSON PARK TURF IMPROVEMENTS
- (III) JACKSON STREET PARK PLAYGROUND
- (A) LOS CERRITOS PARK PLAYGROUND & SPORTS COURT
- (R) LOS CERRITOS WETLANDS IMPROVEMENTS
- (S) M.L.K. JR. PARK CENTER UPGRADES
- MACARTHUR PARK CENTER ROOF & RESTROOM REPAIR
- RED CAR GREENBELT PARK DEVELOPMENT
- AN AMERICAN PARK ROOF REPAIR
- RANCHO LOS ALAMITOS SEISMIC UPGRADE
- RANCHO LOS CERRITOS DEFERRED MAINTENANCE
- 37) SILVERADO PARK RESTROOM UPGRADES, TURF & SPORTS COURT
- STEARNS PARK CENTER ROOF REPAIR.
- VETERANS PARK PLAYGROUND & TURF
- (A) WHALEY PARK PLAYGROUND
- (ii) WILLOW SPRINGS PARK UTILITIES

MOBILITY

- 2ND STREET BRIDGE MAINTENANCE AND ADA ACCESSIBILITY
- CITY PLACE PARKING GARAGE SAFETY AND ACCESSIBILITY
- 5TREET REHABILITATION CAPITAL IMPROVEMENT PLAN IMEASURE A AND OTHER TRANSPORTATION FUNDS)
- MEASURE M AND STATEWIDE GAS TAX INCREASE [581]
- CALTRANS STREET PROJECTS

CITYWIDE EFFORTS (NOT ON THE MAP)

HAND DRYERS AT COMMUNITY CENTERS LIBRARY ROOF IMPROVEMENTS SMART STREET LIGHT TECHNOLOGY TRAFFIC SIGNAGE URBAN FOREST MAINTENANCE

COMPLETION OF PROJECTS ESTIMATED TO OCCUR BETWEEN FY17-FY22 SUBJECT TO FUNDING AVAILABILITY. MAP REFLECTS CITY OF LONG BEACH EXISTING FY18 INFRASTRUCTURE INVESTMENT PLAN, WHICH INCLUDES MEASURE A AND OTHER CAPITAL IMPROVEMENT PLAN FUNDING SOURCES SUCH AS MEASURE M AND STATEWIDE GAS TAX (981), UPDATED AS OF 11/13/2017.



FY 20 Measure A Projects



Categories	Original Estimated Budget*1	FY 17* Adj.²	FY 18* Adj. ²	FY 19* Adj. ²	FY 20* Adj. ²	Total*
Mobility	60.95	16.52	16.33	9.50	11.34	53.69
Parks and Recreation	20.50	6.09	9.30	11.26	2.04	28.69
Public Facilities	12.95	3.12	3.30	9.19	4.50	20.11
Utilities – Stormwater Protection	5.00	0.00	1.55	1.94	1.51	5.00
Beaches and Marinas	0.65	0.00	0.00	0.00	0.15	0.15
Total	\$100.05	\$25.73	\$30.48	\$31.89	\$19.54	\$107.64

¹ As presented to City Council on May 3, 2016



² Adjusted budget includes adjustments approved by the City Council as part of adopted and mid-year budgets

^{*}All dollar amounts reflected in millions



Measure A - Planned Uses FY 21 - FY 23



Categories	FY 21*	FY 22*	FY 23*	Total*
Mobility	13.00	2.80	0.20	16.00
Parks and Recreation	0.50	1.00	0.00	1.50
Public Facilities	2.90	9.00	15.60	27.50
Utilities – Stormwater Protection	0.00	0.00	0.00	0.00
Beaches and Marinas	0.50	0.00	0.00	0.50
Total	\$16.90	\$12.80	\$15.80	\$45.50

^{*}All dollar amounts reflected in millions



Measure A - Total Estimated Investment



Categories	Original Estimated Budget*1	FY 17 - FY 20*	FY 21 - FY 23*	Total*
Mobility	60.95	53.69	16.00	69.69
Parks and Recreation	20.50	28.69	1.50	30.19
Public Facilities	12.95	20.11	27.50	47.61
Utilities – Stormwater Protection	5.00	5.00	0.00	5.00
Beaches and Marinas	0.65	0.15	0.50	0.65
Total	\$100.05	\$107.64	\$45.50	\$153.14

¹ As presented to City Council on May 3, 2016

^{*}All dollar amounts reflected in millions



Measure A Accomplishments















Measure A Accomplishments











Measure A Accomplishments















Investment Updates

- Pavement Management Program (PMP): Completed in 2017, to be updated in 2020.
- Sidewalk Assessment: Completed in 2018, to be updated every 10 years
- Facility Condition Assessment: To be completed in 2019, to be updated every 10 years.
- Stormwater Master Plan: Completed in 2005 a comprehensive update is needed. Staff is working to identify funding, estimated cost = \$1M
- Pump Station Master Plan: Completed in 2015, to be updated every 10 years



Unfunded Needs

Item	Estimated Need (\$)
Street and Road Improvements	510 million (2017)
Alley Paving	98 million (2018)
Stormwater Protection System	292 million (2005)
City Facility Repairs	500 million (2019)
Sidewalk Management Plan	631 million (2019)

