

# COMMUNITY HOSPITAL OF LONG BEACH



Study Session  
November 14, 2017

CITY OF  
**LONG BEACH**

# HISTORY OF THE HOSPITAL

1910s-1930s	1940s	1960s-1970s	1980-1999	2000-2010	2010-present
<p><b>Property was deeded to City of Long Beach</b> from Alamitos Water Company in <b>1911</b></p> <p><b>Founded in 1924</b> as Long Beach Community Hospital:</p> <ul style="list-style-type: none"> <li>• 100 beds</li> <li>• 175 surgeons and physicians on staff</li> </ul>	<p>The hospital adds <b>new wing</b> to add capacity:</p> <ul style="list-style-type: none"> <li>• 150 beds</li> </ul>	<p><b>Modernization project:</b></p> <ul style="list-style-type: none"> <li>• Doubles size of emergency room</li> <li>• Opens intensive care unit</li> <li>• Adds nuclear medicine department and coronary care unit</li> </ul>	<p><b>Significant expansion:</b></p> <ul style="list-style-type: none"> <li>• Neuropsychiatric center</li> <li>• Neonatal intensive care unit, urgent care and cancer center</li> </ul> <p><b>1980</b></p> <ul style="list-style-type: none"> <li>• Designated Historical Landmark</li> </ul> <p><b>1982</b></p> <ul style="list-style-type: none"> <li>• HealthWest takes over hospital</li> </ul> <p><b>1988</b></p> <ul style="list-style-type: none"> <li>• UniHealth takes over hospital owner</li> </ul> <p><b>1998</b></p> <ul style="list-style-type: none"> <li>• Catholic Healthcare West takes over hospital</li> </ul>	<p><b>2000</b></p> <ul style="list-style-type: none"> <li>• Catholic Healthcare West Southern California (CHWSC) announces intention to close hospital</li> </ul> <p><b>2001</b></p> <ul style="list-style-type: none"> <li>• Request for Qualifications (RFQ) results in 20-year lease with Community Hospital of Long Beach (CHLB) for acute care and medical office</li> </ul>	<p><b>2011</b></p> <ul style="list-style-type: none"> <li>• Lease with CHLB terminated</li> <li>• Memorial Care Health System assumes control of lease and operations; and entered into a lease for the site</li> </ul> <p><b>2017</b></p> <ul style="list-style-type: none"> <li>• Seismic study identifies large fault line identified under acute care facility</li> <li>• Confirmed by OSHPD</li> <li>• Seismic upgrade options evaluated</li> </ul> <p><b>2019</b></p> <ul style="list-style-type: none"> <li>• Deadline established by State for seismic upgrades or acute care services must cease</li> </ul>

# OVERVIEW OF CURRENT LEASE

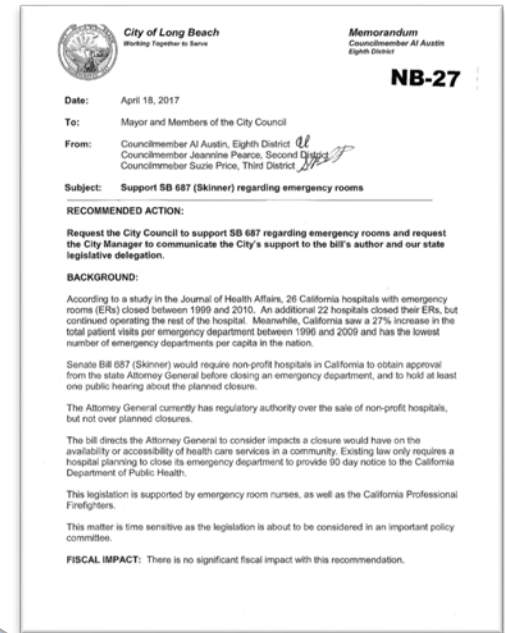
- Lease: between Long Beach Memorial Medical Center & City of Long Beach
- Premises: 8.7 acres at 1720 Termino Avenue
- Use: operation of an acute care hospital, medical office, emergency and urgent care services, and other health care services
- Term: 55 years from April 1, 2011 to March 31, 2066
- Rent: \$1 per year
- Assignment: Memorial may assign or transfer the agreement to a non-profit entity with prior written approval of the City Manager
- Termination: If Memorial determines that it is not economically practical to seismically retrofit the buildings, Memorial shall provide other health and wellness related uses to the extent permissible under applicable laws/regulations, or have the right to terminate upon 30 days written notice.

# CITY REVIEW OF SEISMIC DATA

- Building and Safety Bureau assessed the third-party review conducted by Group Delta for the Community Hospital of Long Beach and determined:
  - Review conducted in accordance with industry standard
  - The reference report provides sufficient evidence of an “active” fault over the subject property
  - Assessment’s focus was on fault rupture potential; building upgrades/reuse potential (buildings with a SPC 2 rating or higher) should be evaluated.
- Ninyo & Moore Geotechnical & Environmental Consultants have been retained to substantiate the report’s conclusions
- City is also independently confirming with OSHPD regarding their conclusion and requesting any additional documentation

# SENATE BILL 687

- **Senate Bill 687 (Skinner)** proposed to:
  - Require non-profit health facilities that include a licensed emergency center to obtain the consent of the Attorney General prior to a planned elimination or reduction in the level of medical services provided.
- The **Long Beach City Council** voted to support SB 687 on April 18, 2017.
  - A letter was sent to the California State Legislature communicate the City's support position; and when the bill reached the Governor's desk for consideration, a second letter was delivered.
- **Governor Brown** ultimately vetoed SB 687 on October 4, 2017.



# IMPACT ON THE FIRE DEPARTMENT NUMBER OF PATIENTS TRANSPORTED

Year	# of Patients Transported
2013	3,787
2014	3,694
2015	4,340
2016	4,746
2017	4,975

Note: 1 year periods from 11/1/12 to 10/31/17

# IMPACT ON THE FIRE DEPARTMENT

## FIRE DEPARTMENT WAIT TIMES AT HOSPITAL

### ("WALL TIME")

LBM BLS Wall Times Last 2 years

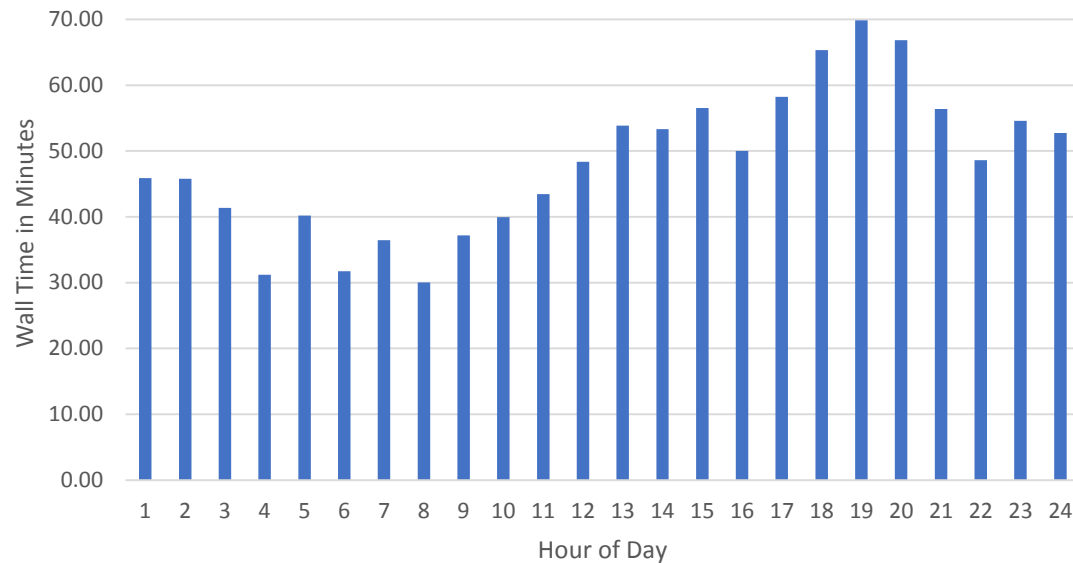


Chart: Wall times for BLS Units arriving at LBMMC ED reach an average of over an hour between 6:00 PM and 8:00:PM

	BLS			ALS		
	Transport	Wall	call	Transport	Wall	call
November	9.4	49.9	77.9	7.3	21.6	47.8
December	10.1	58.7	87.8	7.1	21.5	47.4
January	12.0	68.0	98.5	7.0	22.1	48.3
February	10.9	51.8	79.8	7.4	22.4	49.5
March	10.6	47.0	75.2	7.0	22.2	48.1
April	11.4	43.0	72.0	6.9	22.2	47.9
May	10.2	48.7	77.1	6.8	22.9	48.3
June	9.0	47.0	74.1	6.6	22.8	48.6
July	10.4	48.3	76.2	7.0	22.8	49.3
August	9.7	52.1	80.6	6.6	23.5	49.7
September	10.2	48.7	77.9	6.5	22.8	48.5
October	11.6	38.5	68.2	6.8	21.8	47.7

Chart: Last year in calls to Memorial.

# IMPACT ON THE FIRE DEPARTMENT

## OTHER ISSUES

- This chart shows five-year transport history across all hospitals and station areas.
- Most impacted by the closure will be the areas surrounding stations 4, 8, 14, 17, 18, 19, and 22.
  - Of significant note though is that the areas surrounding station 2 and 10, while a smaller percentage of their total transports, have a higher 5-year transport number than some of the other areas.

5 year ALS and BLS transports 11/1/12 to 10/31/17										
Station Area	Community LBC	Memorial LBM	St. Mary SMM	Lakewood DHL	Los Al LAG	College PLB	Other Hosp.	Total		LBC Percentage of total
Other	9	20	15	16	17	4	5	86	Other	
AAO	29	43		25	17	4	18	136	AAO	
1	541	797	9,906	18	32	1,431	77	12,802	1	4%
2	1,605	603	6,793	29	42	486	60	9,618	2	17%
3	410	1,122	8,887	30	18	2,119	77	12,663	3	3%
4	4,176	356	1,421	14	38	114	57	6,176	4	68%
5	332	318	13	11	793	10	180	1,657	5	20%
6	25	60	710	1	2	41	9	848	6	3%
7	333	4,580	2,179	34	15	3,257	87	10,485	7	3%
8	1,088	147	208	3	90	24	36	1,596	8	68%
9	374	6,699	456	350	39	3,394	217	11,529	9	3%
10	2,420	1,103	7,482	20	25	617	33	11,700	10	21%
11	231	5,983	209	3,718	16	2,299	173	12,629	11	2%
12	150	2,854	129	4,376	33	991	184	8,717	12	2%
13	143	3,101	1,098	36	13	2,575	103	7,069	13	2%
14	1,225	255	177	5	128	28	36	1,854	14	66%
16	6	54	2		1	2	2	67	16	9%
17	3,659	1,171	337	14	120	72	86	5,459	17	67%
18	1,266	770	35	35	436	13	108	2,663	18	48%
19	1,777	953	29	217	186	44	158	3,364	19	53%
20	2	5	40			4	2	53	20	4%
21		2	4					6	21	0%
22	1,564	686	100	8	324	17	85	2,784	22	56%
23	174	376	29	9	10	54	8	660	23	26%
24	3	10	176			4	5	198	24	2%
Total	21,542	32,068	40,435	8,969	2,395	17,604	1,806	124,819	285	
AVE/YEAR	4,308	6,414	8,087	1,794	479	3,521	361	24,964	57	

# IMPACT ON THE FIRE DEPARTMENT

## OTHER ISSUES

- We will face issues not only with increased times for rescue transport, but engine follow up as well.
- Community Hospital is the Most Accessible Receiving (MAR) facility for all medical full arrests and patients in extremis from those areas listed.
- In addition to longer transport times for patients, this will place engine companies on follow up for a longer period.
- Community is not an: Emergency Department Approved for Pediatrics (EDAP), ST- Segment Elevation Myocardial Infarction (STEMI) – acute heart attack, trauma, or stroke center, so those patients will still go to either St. Mary Medical Center or Long Beach Memorial Center.

# NEXT STEPS

Staff recommends the following next steps:

- Legal Review of Deed Original Restrictions
- Prepare Existing Conditions Report & Appraisal
- Review of OSHPD Determination & Peer Review of Seismic Study
- Conduct Community Outreach
- City Council Study Session
- Issue Request for Proposal
- Negotiate Lease or Purchase & Sale Agreement
- City Council Approval
- Execute Agreement
- Due Diligence Period
- Transition of Ownership

## Estimated Timeline

Nov-Dec 2017

Jan-Mar 2018

Mar 2018

April 2018

May 2018

June 2018

July-Sept 2018

Oct 2018

Nov 2018

Dec-Feb 2019

Mar-May 2019