



CITY OF LONG BEACH

OFFICE OF THE CITY MANAGER

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PATRICK H. WEST
CITY MANAGER

November 18, 2008

HONORABLE MAYOR AND CITY COUNCIL
City of Long Beach
California

RECOMMENDATION:

Receive and File Report on additional Fiscal Year 2009 revenue enhancement or expenditure reduction opportunities, if any, in particular from those departments that did not take a 10 percent reduction, in order to restore funding for Park Rangers. (Citywide)

DISCUSSION

On September 9, 2008, during final deliberations regarding the Fiscal Year 2009 (FY 09) budget, the City Council asked staff to explore potential opportunities for additional revenue enhancements or budget reductions with which to add four full-time Park Rangers to the budget, bringing Park Ranger staffing to nine full-time positions and restoring the Citywide Park Ranger program. Particular attention was to be paid to departments that were not asked to provide structural deficit solutions equaling 10 percent of their discretionary budgets.

The requested addition of four full-time Park Rangers would require an additional \$355,242 in General Fund resources. Per the City Council's request, the City Manager met with staff from the Departments of Parks, Recreation and Marine, Financial Management, and Police over the past several weeks to identify any available resources to support this request, or at a minimum, an alternate service delivery model to achieve the City Council's desired outcome.

➤ **Additional Revenue Options**

The precipitous and unprecedented decline in the economy since the beginning of the fiscal year has changed the City's outlook regarding the General Fund's revenue performance over the next 12 months. While the actual impact will not be known and will be difficult to project until the financial markets stabilize, several key ongoing revenue sources are susceptible to the influences of the economy and are projected to come in below budgeted levels. These include property, sales, vehicle license, and utility user taxes, along with uplands oil revenue and interest earned from the City's investment pool. With one month of revenue received and the current price of oil at \$47/bbl (as of November 12, 2008), it is currently projected that General Fund

revenue may come in between \$8 million to \$10 million below budget in FY 09. Therefore, it is not anticipated that the General Fund will have any available structural revenue with which to support the requested Park Ranger program enhancement.

➤ **Additional Expenditure Reductions**

The City of Long Beach prescribed a savings target to General Fund and related fund departments to generate a wide range of viable solutions and options for the City Manager to eliminate the \$16.9 million projected structural deficit for FY 09. This target equaled approximately 10 percent of each department's discretionary base budget, and could be met by departments with either cuts or new revenue solutions. However, this by no means was indicative of a desire or intent to employ an across-the-board budget cutting strategy, recognizing that it is an ineffective means of downsizing the organization, weakening the organization as a whole rather than providing needed resources in priority and high-performing programs.

The following chart demonstrates the percentage of solutions provided by General Fund and related fund departments as well as the final percentage approved by the City Council.

Department	% Submitted	% Accepted
Legislative	-6%	-10%
City Attorney	-10%	-10%
City Auditor	-7%	-10%
City Clerk	-8%	-15%
City Prosecutor	0%	-6%
City Manager	-16%	-16%
Community Development	-10%	-16%
Development Services	-8%	-11%
Financial Management	-12%	-17%
Fire*	-12%	-4%
Health & Human Services	-12%	-8%
Human Resources	-13%	-15%
Library Services	-10%	-11%
Parks, Recreation & Marine	-10%	-5%
Police*	-9%	-5%
Public Works	-7%	-9%
Technology Services	-13%	-3%
	-9%	-10%

*Percentage applied to non-sworn Police and Fire budgets only

**Civil Service was exempt from FY 09 reductions, \$650,000 was reduced in FY 08

Staff does not recommend the City Council make additional reductions in department services to support the Park Ranger enhancement. However, while seven departments were not asked to provide structural deficit solutions up to 10 percent of their budget, should the City Council want reduction options to consider, staff would suggest the following reductions recommended by the Budget Oversight

Committee that were considered but not approved by the City Council during budget adoption:

Further reduce Police Department Youth Services	\$105,000
Eliminate remaining Jr. Concert Band funding (lease on practice/storage facility)	\$90,000
Eliminate support for Parades (Veteran's Day and Daisy Lane)	\$79,000
Further reduce Police Department Community Relations	\$70,000
Reduce non-POST Police Department travel	<u>\$60,550</u>
Total	\$404,550

➤ **Alternate Service Delivery Model**

Rather than making further budget reductions, staff recommends that park safety be achieved using a two-pronged approach utilizing currently budgeted resources. The Department of Parks, Recreation and Marine will utilize its five full-time Park Rangers to provide services to the El Dorado Regional Park, as well as provide additional patrols to high-demand local parks, including El Dorado West and Heartwell. This should provide the additional support needed at these nearby parks without compromising safety at the El Dorado Regional Park. The Police Department, as part of its regular patrol deployment and responsibilities, will provide emergency response to the remaining City parks. This recommendation will result in two full-time rangers being transferred to Parks, Recreation and Marine's Special Events and Filming Bureau to assist with security needs in that operation.

A police lieutenant has been assigned to the Department of Parks, Recreation and Marine the past few years in order to provide oversight for the Park Ranger program. The lieutenant will continue to supervise the Park Rangers in El Dorado Regional Park and Special Events and Filming. Moreover, the lieutenant's presence in Parks, Recreation and Marine will play a key role in this integrated approach with the Police Department, which more effectively utilizes limited Park Ranger resources with the addition of the Police Department to provide a consistent Citywide park safety program.

This matter was reviewed by Deputy City Attorney Gary J. Anderson on November 5, 2008, and Budget Management Officer Victoria Bell on October 31 and on November 10, 2008.

TIMING CONSIDERATIONS

City Council action on this matter is not time critical.

FISCAL IMPACT

The recommended action would leave the FY 09 budget as adopted. However, should the City Council choose to approve \$355,242 of proposed General Fund budget reductions, an equal increase will be included in the General Fund (GF) in the Department of Parks, Recreation and Marine (PR) for no net impact to the General Fund.

HONORABLE MAYOR AND CITY COUNCIL

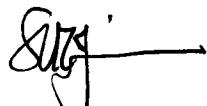
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SUGGESTED ACTION:

Approve recommendation.

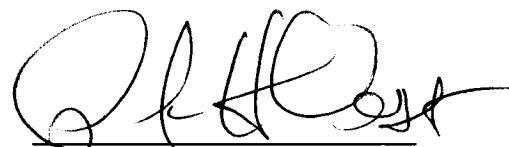
Respectfully submitted,



SUZANNE FRICK
ASSISTANT CITY MANAGER

PHW:LAF:DMW:SM
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APPROVED:



PATRICK H. WEST
CITY MANAGER

#34



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11/18/2008 12:13 PM

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cc

Subject re:City Council Agenda item #34 for the 11/18 meeting

Larry Herrera and City Council Members,

I received word today via email, that item # 34 on the agenda for tomorrow night, concerning increasing the number of Park Rangers from five to nine, will be discussed. This is a good idea, because we could definitely use more. **HOWEVER**..... there "must" be another way to **FINANCE** this addition of protection for those that visit our Parks..

I understand that a list of suggested cuts to the Parks & Recreation Dept has been created as a way to pay for the new rangers. My concern is with two of these suggestions. 1- To eliminate the Long Beach Junior Concert Band, should definitely be crossed off of the list. Why oh Why should anyone even "suggest" eliminating this fine group of young people ?? They are so very busy practicing and performing, they have no time to get into much mischief. **PLEASE do NOT eliminate this activity for our youth.**

Suggestion # 2 that I understand is on the "list" is Our Veterans Day Parade. We have attended this parade from the beginning, I believe this year was number eleven. It is very important to remember those that were and are willing to give of their time and/or life to make mine safe and comfortable. My Father, Brothers, Father-in-Law, Husband, Son, Daughter were in the Service. My Husband was a POW in Korea for three years – He rode in the parade one year. My six year old Grandson and I look forward to attending the Parade together each year. This is a good time to discuss how very important and how Blessed we are to live in a country that FREE and how IMPORTANT it is !

PLEASE HELP US TO CONTINUE TO REMEMBER THOSE TO THANK FOR OUR "FREEDOM"
PLEASE do not cut our Parade from the budget" .

I realize that the money must come from "somewhere" however, the programs for our YOUTH are VERY IMPORTANT. Please find it somewhere else.

Thank you for listening,

Joan Noble